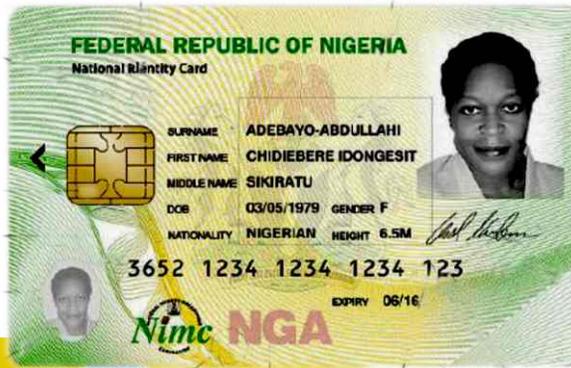




Providing assured identity  
Established by Act No. 23 of 2007

# National Identity Management Commission

NIN = National Identification Number



# 2010

annual report & accounts



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# Permit us to reveal our identity



- ❖ We are the National Identity Management Commission (NIMC - “pronounced Nimcee”);
- ❖ We are established by law (Act No. 23 of 2007) to foster the orderly development of an Identity Sector and build a modern Identity Management System for Nigeria;
- ❖ We will create, operate and manage a secure, sustainable National Identity Database.
- ❖ We will build and manage an Identity Authentication and Verification Service Infrastructure.
- ❖ We will establish Permanent Registration Centres across the country to enrol every Nigerian and legal resident at his/her convenience - no more queuing up for registration.
- ❖ We will issue a chip based, highly secure and user friendly multi-application Smart Card to facilitate online / offline identity authentication and verification.

 **Nimc** - Providing assured identity.  
Established by Act No. 23 of 2007





## ORGANIZATIONAL MANDATE

The NIMC Act 2007 provides for the establishment of the NIMC, its functions, powers, establishment of the National Identity Database, assignment and use of General Multi-purpose cards, and the National Identification Number (NIN). The Act also provides the Commission with powers to make regulations connected with its functions. NIMC Act 2007 provides for the repeal of the law that created the former Department of National Civic Registration (DNCR) and the transfer of its assets and liabilities to the NIMC.

Consequently, the Commission's mandate can be categorized into four major action tracks, namely:

- a) Establish the National Identity Management Commission as the primary legal, regulatory and institutional mechanism for implementing Government's reform initiative (in the identity sector) as contained in the National Policy and NIMC Act, particularly Sections 1, 2, 5 and 6.
- b) Wind up and take over the assets and liabilities of the former DNCR which no longer exist, including the personnel in both the State and Local Government Offices nationwide;
- c) Establish, operate and manage the National Identity Management System (NIMS):
  - i. Carry out the enrolment of citizens and legal residents as provided for in the Act;
  - ii. Create and operate a National Identity Database;
  - iii. Issue Unique National Identification Numbers (NIN) to qualified citizens and legal residents;
  - iv. Issue a National Identity Smart Card to every registered person 16 years and above;
  - v. Provide a secure means to access the National Identity Database so that an individual can irrefutably assert his/her identity [Person Identification Verification Services (PIVS) Infrastructure];
  - vi. Harmonize and integrate Identity Databases in Government Agencies to achieve resource optimization; through shared services platform;
  - vii. Collaborate with private sector and/or public sector institutions to deliver on the NIMS; and
  - viii. Register births and deaths through specific collaboration with the National Population Commission.
- d) Foster the orderly development of an identity sector in Nigeria.

## CORE VALUES

**T**he Commission is committed to promoting the highest standard of ethical behaviour among its management and employees. Our core values emphasize Transparency, Promptness, Integrity, Excellence and Professionalism.

**Transparency:** In the pursuit of creating a national identity management system that is transparent and accountable, NIMC employees are required to maintain the highest ethical standards and create an atmosphere of confidence through openness and clarity in the discharge of their responsibilities.

**Promptness:** The requirement for promptness and efficiency, as well as the culture of timeliness and accuracy in service delivery, is a cardinal feature of NIMC.

**Integrity:** Commitment to honesty and dedication to duty is the remarkable virtue that forms the hallmark of all NIMC staff.

**Excellence:** Our burning desire and unquenchable thirst for excellence summed up our motivation to offer the very best.

**Professionalism:** Members of Staff of NIMC exhibit a high degree of professionalism in the discharge of their responsibilities. As such, they are competent, accountable, respectful, creative and, above all, team players.

Barr. Chris 'E. Onyemenam	Director General/Chief Executive Officer
Engr. Aliyu A. Aziz	Director, Identity Database (IDD)
Mr. Mike C. Esotu	Director, Finance & Investment (Left July 6 2010)
Mrs. Aderonke Agunbiade	Director, Human Capital Management Services
Mrs. Cecilia Yahaya	Ag. Director, Operations
Mr. Anthony O. Okwudiafor	Ag. Director, Corporate Communication
Mr. Abdullahi Ibrahim	Ag. Director, Finance and Investment (from July 7 2010)
Mr. M.S. Obaba	Ag. Director, Corporate Services
Mrs. Carol N. Ojukwu	Head, Legal Services

## MANAGEMENT COMMITTEE MEMBERS

Barr. Chris 'E. Onyemenam	Director General/Chief Executive Officer
Engr. Aliyu A. Aziz	Director, Identity Database (IDD)
Mr. Mike C. Esotu	Director, Finance & Investment (Left July 6 2010)
Mrs. Aderonke Agunbiade	Director, Human Capital Management Services
Mrs. Cecilia Yahaya	Ag. Director, Operations
Mr. Anthony O. Okwudiafor	Ag. Director, Corporate Communication
Mr. Abdullahi Ibrahim	Ag. Director, Finance and Investment (from July 7 2010)
Mr. M.S. Obaba	Ag. Director, Corporate Services
Mr. Ben Alofoje	Assistant Director, Research & Strategy
Mrs. Uchenna Chigbo	Assistant Director, Project Management Office
Miss Florence Igbokei	Assistant Director, Admin/Protocol Office of the DG/CEO
Miss Mfon Udoh	Technical Adviser to the DG/CEO
Mrs. Carol N. Ojukwu	Head, Legal Services
Mrs. Hadiza Dagabana-Sani	Head, Inspectorate, Regulatory & Compliance
Mr. Emmanuel Ogungbe	Head, PMO
Mrs. Umeadi Shimbura	Head, Procurement Unit
Mr. Hassan M. Isa	Head, IT
Mr. Ayo Olorunfemi	Labour Adviser

## National Headquarters

11, Sokode Crescent, Off Dalaba Street,  
Zone 5, Wuse,  
P. M. B. 18, Garki,  
Abuja - Nigeria.  
Telephone: (09) 6726456-7  
Website: <http://www.nimc.gov.ng>  
Email: [info@nimc.gov.ng](mailto:info@nimc.gov.ng)

**24 Hours Phones**      +234 702 5420 706-9  
   +234 704 0144 452-7

**Bankers:**                      Central Bank of Nigeria (CBN)  
   Finbank Plc  
   Skye Bank Plc  
   United Bank for Africa (UBA) Plc  
   Zenith Bank Plc  
   Access Bank Plc

## Joint Auditors:

Messrs S. S. Afemikhe & Co. (Chartered Accountants) Plot 46, Ishawu Adewale Street Off Modupe Johnson Crescent Surulere, Lagos Website: <a href="http://ssafemikheconsulting.com">ssafemikheconsulting.com</a> e-mail: <a href="mailto:info@ssafemikheconsulting.com">info@ssafemikheconsulting.com</a>	and	Dele Otitoju & Co. (Chartered Accountants) S.W. 419, Keterengwari Rd P.O.Box 1047, Minna Niger State.
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|---|---|
| <p>1. <b>ABIA</b><br/>Plot P3, Government Station Layout<br/>Umuahia.</p>                                     | <p>10. <b>DELTA</b><br/>Federal Secretariat Complex<br/>Okpanan Road, Asaba.</p>                                    |
| <p>2. <b>ADAMAWA</b><br/>Opp. The Scope Newspaper<br/>Behind Fed. Sec. Complex, Yola.</p>                     | <p>11. <b>EBONYI</b><br/>No. 21, Emefor Street<br/>Ntezi-Aba, Abakaliki.</p>  |
| <p>3. <b>AKWA-IBOM</b><br/>Fed. Secretariat, Abak Road<br/>Uyo.</p>   | <p>12. <b>EDO</b><br/>No. 1, Nat. Identity Card Road<br/>Off Isekure Way, Sapele Road Benin.</p>                    |
| <p>4. <b>ANAMBRA</b><br/>6, Ndukonwu Street<br/>Off Zik Avenue, Near State C.I.D.<br/>Amawbia, Awka.</p>      | <p>13. <b>EKITI</b><br/>15, Oloro Street, Federal Housing<br/>Complex Road, Adebayo<br/>Ado-Ekiti.</p>              |
| <p>5. <b>BAUCHI</b><br/>No. 3, Abdulkadir Ahmed Close<br/>Behind CBN Zonal Office<br/>P.M.B. 0281 Bauchi.</p> | <p>14. <b>ENUGU</b><br/>Emene Industrial Area, (By Enugu-<br/>Abakaliki Expressway),<br/>Proda Junction, Enugu.</p> |
| <p>6. <b>BAYELSA</b><br/>Eketi Layout<br/>Opp. Osiri Hotel<br/>Yenagoa.</p>                                   | <p>15. <b>GOMBE</b><br/>Fed. Low-Cost Housing Estate, (By Police<br/>Out-Post), Gombe.</p>                          |
| <p>7. <b>BENUE</b><br/>Jonah Jang Crescent,<br/>Beside Federal Secretariat<br/>Makurdi.</p>                   | <p>16. <b>IMO</b><br/>Port-Harcourt Road, New Owerri.</p>   |
| <p>8. <b>BORNO</b><br/>Near Int'l Airport Junction<br/>Jos Road, P.M.B. 1479, Maiduguri.</p>                  | <p>17. <b>JIGAWA</b><br/>Room 411, 3rd Floor, Federal Secretariat<br/>Complex, Sani Abacha Road, Dutse.</p>         |
| <p>9. <b>CROSS RIVER</b><br/>Murtala Muhammed Highway<br/>Near Calabar City Gate, Calabar.</p>                | <p>18. <b>KADUNA</b><br/>Federal Secretariat, Kawo -<br/>Kaduna.</p>  |
|   | <p>19. <b>KANO</b><br/>TAL-UDU, FCE Junction by Gwarzo<br/>Road, Kano.</p>  |

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|---|--|
| <p>20. <b>KATSINA</b><br/>Federal Secretariat Complex, Kano Road, Katsina.</p>                                  | <p>30. <b>OYO</b><br/>Beside Adegoke House, Iyana Express, New Garage. Ibadan</p>                |
| <p>21. <b>KEBBI</b><br/>No. 29, Ahmadu Bello Way, Near Bindawa Commercial Center Birnin - Kebbi.</p>            | <p>31. <b>PLATEAU</b><br/>Lamingo Dam Road, Opp. Human Right Commission, Katton Rikkos, Jos.</p> |
| <p>22. <b>KOGI</b><br/>Plot 18, Lokongoma Phase 1, Along Kabba-Okene, Road, By FRSC Lokoja.</p>                 | <p>32. <b>RIVERS</b><br/>238, Aba Road, Port Harcourt.</p>                                       |
| <p>23. <b>KWARA</b><br/>Opp. Dangote Flour Mills, ASA DAM Rd, Beside Kwara State House of Assembly, Ilorin.</p> | <p>33. <b>SOKOTO</b><br/>Old Airport, Gusau Road, Sokoto.</p>                                    |
| <p>24. <b>LAGOS</b><br/>Plot 1, Obafemi Awolowo Way, Opp. Alausa Secretariat, Ikeja - Lagos.</p>                | <p>34. <b>TARABA</b><br/>Plot 12, Road "E", GRA Ext. Jalingo</p>                                 |
| <p>25. <b>NASARAWA</b><br/>Shendam Road, Near Fed. Min. of Justice, Lafia.</p>                                  | <p>35. <b>YOBE</b><br/>Federal Secretariat, Along Gashua Road, Damaturu.</p>                     |
| <p>26. <b>NIGER</b><br/>Mamman Kontagora Road Along Federal Secretariat Complex Road, Minna.</p>                | <p>36. <b>ZAMFARA</b><br/>Kantin Daji Area, Opp. Gusau Motor Park, Gusua.</p>                    |
| <p>27. <b>OGUN</b><br/>Federal Secretariat Complex Oke-Mosan, Abeokuta.</p>                                     | <p>37. <b>FCT</b><br/>ITF House, Adetokunbo Ademola Crescent, Wuse II, Abuja</p>                 |
| <p>28. <b>ONDO</b><br/>Igbatoro Road, Near Federal Secretariat, Akure.</p>                                      |  |
| <p>29. <b>OSUN</b><br/>Biket Junction Area, New Ikirun Road, Osogbo.</p>  |  |



Alhaji Mahmud Yayale Ahmed, CFR  
Secretary to the Government of the Federation (SGF)



**Engr. Aliyu A. Aziz**

Director ID Database



**Barr. Chris 'E. Onyemenam**

Director General/CEO



**Mr. Mike Esotu**

Director Finance & Investment  
*(left July 6 2010)*



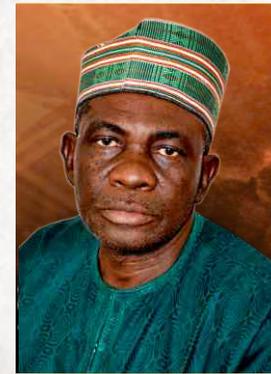
**Mrs. Cecilia Yahaya**

Ag. Director, Operations



**Mrs. Aderonke Agunbiade**

Director HCM



**Mr. Anthony O. Okwudiafor**

Ag. Director  
Corporate Communication.



**Mr. Ibrahim Abdullahi**

Ag. Director Fin. & Investment  
*(From July 7 2010)*



**Mr. Moses Sunday Obaba**

Ag. Director Corporate Services



**Mrs. Carol N. Ojukwu**

Head, Legal Services  
*(From July 2009)*



**Barr. Chris 'E. Onyemenam**  
Director General/CEO

**Chris 'E. Onyemenam** holds a B.Sc. (First Class Honours) degree and M.Sc. degree in Sociology, as well as LLB degree, all from the University of Lagos. He is a seasoned administrator and professional manager with over 27 years post qualification experience spanning various sectors, including Academics, Manufacturing, Banking and Financial Services, Non-governmental and Consulting. Until his calling to public service, he was the Chief Economic Strategist and Head of Research, Economic Intelligence and Franchise Enhancement Group at Zenith Bank Plc. He was also the pioneer Executive Secretary and, later, Director Operations and Administration at the Nigerian Economic Summit Group (NESG), where he participated actively in the development of major national policy initiatives under the annual Nigerian Economic Summit. Prior to this, Chris was the pioneer Executive Secretary of the Money Market Association of Nigeria. He was also at one time the Permanent Secretary of the South African based African Business Roundtable (ABR). In 2006 he worked as the Secretary/Director General of the Secretariat of the Presidential Implementation Committee on the Implementation of Government decision on the Consumer Credit System Outsourcing Initiative and the Harmonisation of Identification Schemes in Nigeria. The visionary, excellent and thorough work of the Committee gave birth to the National Identity Management Commission (NIMC), Nigeria.

Chris Onyemenam is currently the Director General/CEO of the Commission.



**Engr. Aliyu A. Aziz**  
Director ID Database

**Aliyu Aziz Abubakar** is an Engineer with over 23 years post qualification experience in Engineering & Information Technology spanning both the private and public sectors. Until he joined NIMC, he was the Information Technology Adviser to the former Minister of the Federal Capital Territory (FCT). He was at a time, Deputy Director, Information Technology at Bureau of Public Enterprises and the Principal Consultant, Management Information System (MIS) Department, Afri-Projects Consortium (APC). Aliyu has also consulted for National Poverty Alleviation Programme (NAPEP) on Local and Wide Area Networking, Satellite Communications and Management Information System, as well as Nigeria Police Force on computerization of training schools. He was a senior member of staff of the Secretariat of the PIC on the Implementation of Government Decisions on Consumer Credit System, National Outsourcing Initiative and Harmonization of Identification Schemes in Nigeria. Aliyu Aziz is the Director, Information Technology/National Identity Database Department of NIMC.



**Mr. Mike Esotu**  
Director Finance & Investment  
(left July 6 2010)

**Mike C. Esotu** is a banker with over 17 years of post qualification cognate experience in the banking sector. He is the immediate past Managing Director/Chief Executive Officer of UBA Private Equity Limited (UBAPE), a wholly owned Private Equity/Venture Capital subsidiary of United Bank for Africa (UBA). While at UBAPE, he had exclusive responsibility for the management of UBA's private equity fund known as the Small & Medium Enterprises Equity Investment Scheme (SMEEIS) fund. He was also part of the team responsible for the development of a microfinance subsidiary. Prior to his appointment at UBAPE, he functioned as Regional Credit Manager and Head, Commercial Lending Group in the Risk Management Directorate of United Bank for Africa Plc. Mike has been the Director of Finance and Investment since May 2007.



**Mrs. Aderonke Agunbiade**

Director HCM

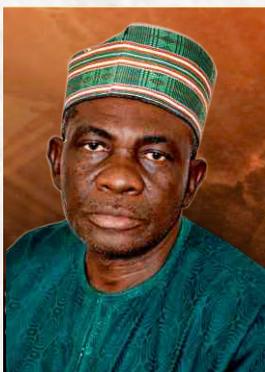
**Aderonke Agunbiade** is an Economist with over 22 years post qualification experience in both the public and private sectors. She was at one time an Administration Officer in Pension and Gratuity, Office of Head of Civil Service of the Federation. A Senior management staff of First Bank, Ronke served in various management capacities in the Bank's Credit Department, Human Capital Management Department, Foreign Operations, Customer Service and Head Office Operation Support. She rose to Group Head Relationship Teams at Frist Bank Plc before her present assignment. Aderonke is Director, Human Capital Management Services (HCM) of NIMC.



**Mrs. Cecilia Yahaya**

Ag. Director, Operations

**Cecilia Yahaya** is a seasoned Administrator and astute civil servant with over 26 years post qualification experience in the Public Sector. She is a graduate of English from the University of Jos. Over the years, she has worked as an Administrative Officer in the Federal Civil Service, where she attained the rank of an Assistant Director. She has served variously in the Federal Civil Service Commission, the Office of the Head of Service of the Federation, and the Federal Ministry of Interior, before being deployed to the defunct Department of National Civic Registration (DNCR). In the DNCR, she served in various capacities including State Coordinator of Kaduna, Niger, Sokoto and Benue States. Cecilia is the Acting Director, Operations of NIMC



**Mr. Anthony O. Okwudiafor**

Ag. Director  
Corporate Communication

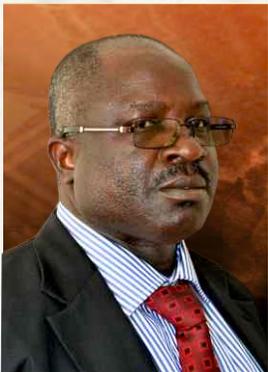
**Anthony Okwudiafor** is a Communication Specialist with over 25 years post qualification experience. He began his career as an Information Officer with the Federal Ministry of Information and Communication and rose to the post of an Assistant Director. He has worked variously with the Ministry of Solid Mineral Development, Aviation, Police Affairs, the Presidency and the Head of the Civil Service of the Federation as the Head of the Press/Public Relations Unit. Okwudiafor is the Acting Director, Corporate Communication of NIMC.



**Mr. Ibrahim Abdullahi**

Ag. Director Fin. & Investment  
(From July 7 2010)

**Abdullahi Ibrahim** holds a B.Sc. degree in Accounting from the University of Lagos. He is a Fellow of the Institute of Chartered Accountants of Nigeria with over 19 years post qualification experience in both the private and public sectors. He served in various senior management capacities at the Zenith Bank Plc where he had primary responsibilities for region-wide and Head Office Services in Cash Management, Interbank Clearing & Settlement, Branch Operations Coordination, Supervision and Inspection, Treasury Operations and Management, as well as Foreign Correspondence Banking. He was a senior member of staff of the Secretariat of the PIC on the Implementation of Government Decisions on Consumer Credit System, National Outsourcing Initiative and Harmonization of Identification Schemes in Nigeria. Ibrahim is the Acting Director Finance and Investment of NIMC.



**Mr. Moses Sunday Obaba**

Ag. Director Corporate Services

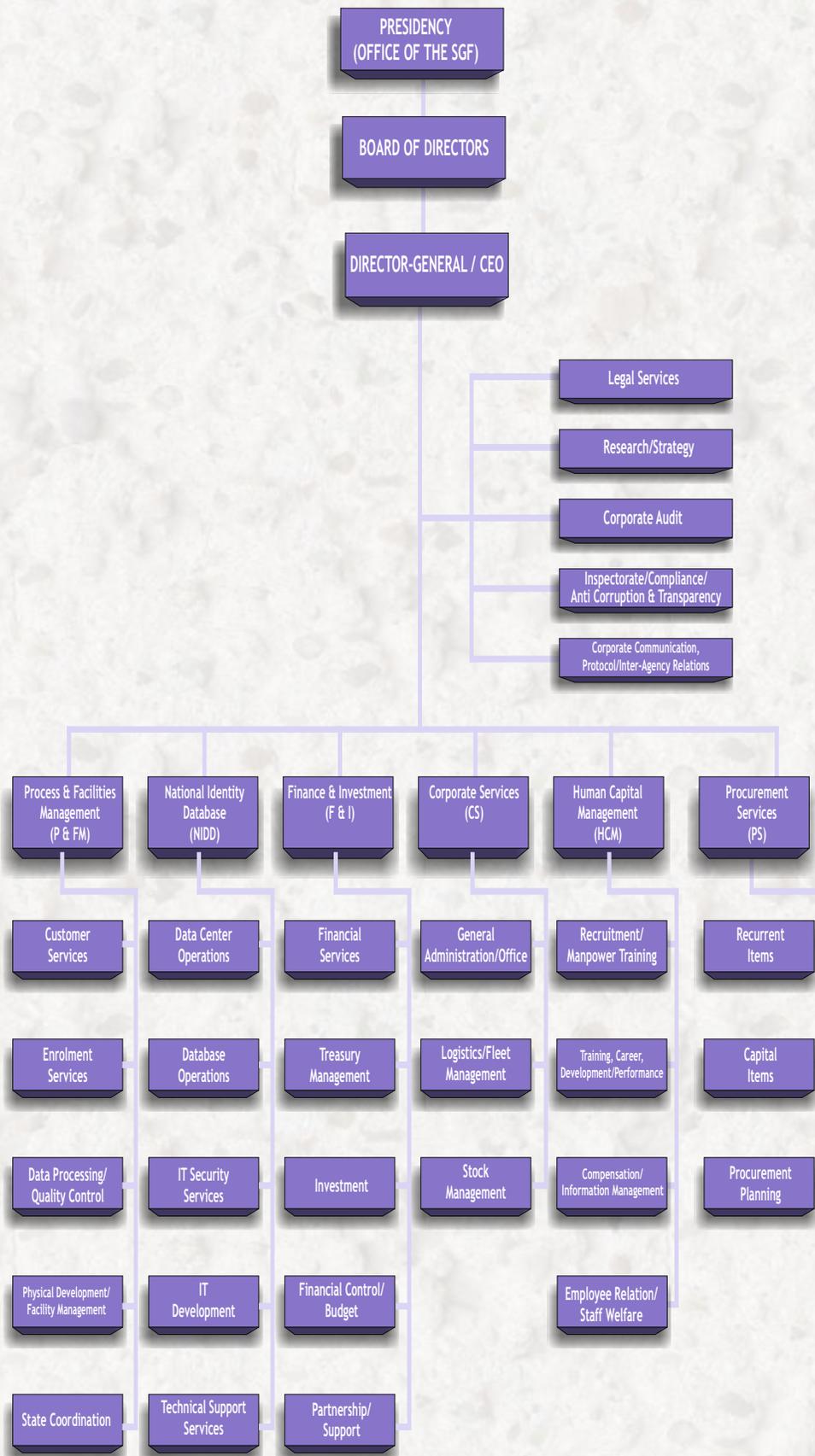
**Moses Sunday Obaba** is a seasoned Administrator with 23 years of post qualification experience in both the private and public sectors of the Nigerian economy. He holds both a Bachelors of Arts degree in History and Master of Arts degree in Economic History from the Universities of Ibadan and Jos respectively. His working career has spanned the teaching service, Management Consulting and Federal Civil Service. Since joining the Public sector in March 1994, M. S. Obaba had worked in the National Planning Commission, Presidential Villa (Office of the Vice-President), Office of the Secretary to the Government of the Federation and the Bureau of Public Service Reforms, before coming on board the Management Team of the National Identity Management Commission. Mr Obaba had served on the National Oil & Gas Committee and represented the State House on the Organising Committee of the Nigerian Economic Summit between 2001 and 2006. Obaba is the Acting Director, Corporate Services at the NIMC.



**Mrs. Carol N. Ojukwu**

Head, Legal Services  
(From July 2009)

**Carol Ojukwu** is a legal practitioner with over 21 years post call experience. She served in various Committees in Ministry of Justice, including the Committee on the Investigation of the Loss of Radioactive Sources in Ajaokuta Steel Company (2008), National Working Group on Judicial Integrity (organized by UNODC), and National Electoral Reform Committee (2007). Carol was once Head of Chambers and Deputy Head of Chambers, as well as Solicitor and Company Secretary in a number of Companies. She has varied experience in general legal practice (Litigation) in Civil, Criminal, Corporate Law and Finance. Carol is the Head of Legal Services of NIMC.





**Barr. Chris 'E. Onyemenam**  
Director General/CEO



**Prince Uche Secondus**  
Board Chairman



**Mr. David Ndayisa Gana**  
Board Member (CBN Rep.)



**Alhaji Bello Ibrahim Gwandu**  
Board Member (Private Sector Rep.)



**Mrs. Olufunke Beatrice Davies-Jones**  
Board Member (NIS Rep.)



**CSP Christopher Owolabi**  
Board Member (NPF Rep.)



**Mr. Busari Shittu Abiodun**  
Board Member (Private Sector Rep.)



**Alhaji Garba Mohammed Noma** MFR  
Board Member (Private Sector Rep.)



**Mr. J.D. Zubema**  
Board Member (NPoC Rep.)



**Mr. Ositadinma B. Chidoka**  
Board Member (FRSC Rep.)



**Mr. Abdulkadir O. Jimoh**  
Board Member (EFCC Rep.)



**Mr. Mamzuma T. Mamman**  
Board Member (PenCom Rep.)



**Mrs. Gloria Ihuoma Iwuji**  
Board Member (FIRS Rep.)



**Dr. Muhtar Hanif Alhassan**  
Board Member (CAC Rep.)



**Dr. Abdulrahman Sambo** mbi  
Board Member (NHIS Rep.)



**Mr. Pascal Ukaenwe**  
Board Member (INEC Rep.)

APC	-	Afri-Project Consortium
BPP	-	Bureau of Public Procurement
CAC	-	Corporate Affairs Commission
CBN	-	Central Bank of Nigeria
DNCR	-	Department of National Civic Registration
EFCC	-	Economic and Financial Crimes Commission
FCT	-	Federal Capital Territory
FEC	-	Federal Executive Council
FIRS	-	Federal Inland Revenue Service
GMPC	-	General Multipurpose Card
ICPF	-	Integrated Card Production Facility
INEC	-	Independent National Electoral Commission
MRW	-	Mobile Registration Workstations
NADRA	-	National Database and Registration Authority
NCIR	-	National Civil Identity Registry
NHIS	-	National Health Insurance Scheme
NID	-	National Identity Database
NIMC	-	National Identity Management Commission
NIMS	-	National Identity Management System
ONSA	-	Office of the National Security Adviser
PENCOM	-	National Pension Commission
PIC	-	Presidential Implementation Committee
PPP	-	Public Private Partnership
PIA	-	Privacy Impact Assessment
SGF	-	Secretary to the Government of the Federation
TSP	-	Technology Service Provider
UBA	-	United Bank for Africa
UBAPE	-	UBA Private Equity Limited
WAN	-	Wide Area Network
SGF	-	Secretary to the Government of the Federation
SSS	-	State Security Services
NPOPC	-	National Population Commission

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It gives me great pleasure to report on the activities of the Board since its inauguration in 2010. At the inauguration, I pledged to work tirelessly to achieve the objective of creating a National Identity Database. I also pledged to support the Management of the NIMC to ensure that the target coverage of the citizen registration exercise of 100 million enrolments is achieved within thirty (30) months, and the Citizen Identity Verification Infrastructure begins to function within that period. The Board settled to business immediately by holding its first meeting after its inauguration on March 22, 2010. The Board focused on providing direction and leadership to the Management and the Commission as a whole to realize the Vision and Mission that informed the setting up of the NIMC. This was to ensure that we can assist in fast tracking the work of the Commission as is expected of us.



As you are aware, the National Identity Management Commission (NIMC) is currently implementing the National Identity Management System (NIMS) for Nigeria. When the NIMS is fully operational, it will amongst others; provide a convenient and simplified process for enrolment into the National Identity Database for the issuance and use of the National Identification Number (NIN) and the Identity (Smart) Card, help protect you from identity theft and fraud by providing a simple, reliable, sustainable and universally acceptable means of confirming your identity at all times, help reform our political process by facilitating the work of the managers of the electoral process, make it harder for criminals to use false or multiple identities, and help us as a nation to better manage our national currency, achieve financial inclusion and deepen the Consumer Credit System, which will help to grow the economy and create employment opportunities.

An important objective the Board committed to was to ensure that the harmonization and integration of identity databases in Government institutions, which will make it possible for a citizen to access government services with ease, and also assert his identity in a dependable manner in Nigeria and indeed any part of the world, was expedition pursued. The NIMS project would make governance easier, and in line with the transformation agenda of Mr. President, it would also help to ensure the optimal use of resources as disparate databases would be harmonized into one.

The National Identity Management System will provide for a year round registration arrangement in conducive registration centres across the States and the Federal Capital Territory (FCT), capture demographic and biometric data and digital signature, provide each enrollee with a unique National Identification Number (NIN) that is acceptable as a means of identification in commercial and financial transactions, and issue each enrollee with a General Multipurpose Smart Card (GMPC) that will support multiple ID applications throughout the country.

In spite of the challenges of living in the shadow of previous shortcomings, the very deep cynicism due to past experience of the identification card schemes, the NIMC is forging ahead, and working quietly but effectively to achieve the objectives of its existence. That is why it is imperative for the Government to prioritize this national asset in subsequent budget allocations. This will in no small measure save the government cost in maintaining multiple Identity databases across the country and help citizens in their day to day social and economic activities. While counting on your continued support for this project, I wish to assure you, on behalf of the members of the Governing Board, Management and Staff of the Commission, of our commitment to expand, extend and enhance Identity Infrastructure in Nigeria.

Let me use this opportunity to express Government's gratitude to Zenith Bank, Skye Bank, First Bank and UBA for their very unflinching support for the NIMS project. I also wish to thank my colleagues on the Governing Board for their support, and the Management and Staff for their loyalty and dedication to duty.

Year 2010 was characterized by a high level of activities based on the fact that there was a significant improvement in the budgetary provisions for the NIMC and its various projects when compared with 2009. The inauguration of the NIMC Board gave a lot of impetus and further demonstrated government's resolve to conclude the identity sector reforms.

In 2010, the process of absorbing the existing members of staff of the former DNCR continued. Although staff training was intensified, Management made deliberate effort to train those members of the existing staff who could immediately join in the NIMS implementation team. About 24 Engineers were trained at different facilities in different locations in South Africa, USA, Canada and Dubai in the three major components of the NIMS.

Also Management concluded negotiations with SAGEM SA of France on the process for the handover of the ID Card Personalization facility built in 2001, under the Nigerian National ID Card Scheme contract with the Federal Ministry of Interior.

The inauguration of the Board on March 22, 2010 was an important development, which marked the formal creation of an important aspect of the corporate governance structure for the NIMC. Institutional and corporate policies and guidelines on compensation and manpower development, staff matters, service schemes and establishment were addressed by the Board in the course of the year. Following Board approval, Management commenced the implementation of the recruitment exercise for persons with the special skills set required for the implementation of the NIMS and for strengthening the Management team.



“ *The inauguration of the Board on March 22, 2010 was an important development, which marked the formal creation of an important aspect of the corporate governance structure for the NIMC* ”

It is also heart warming to report that the negotiation process with the selected Front End Partners (FEPs)- CHAMS and Onesecurecard Consortia was concluded and the Concession Agreement was signed, to signal the commencement of efforts to put in place permanent identity registration centres across the federation. It is expected that over the next twenty-four (24) months the FEPs would deploy Registration Centres across the nation. Management can report that all contractual arrangements for the back end operations component of the NIMS to go 'live' have been concluded and the implementation has reached an advanced stage; while the phase I has been concluded, phase 2 has reached an advanced stage.

During the period also the NIMC successfully partnered some stakeholders, notably NCC, INEC, FIRS and Office of the Head of Service of the Federation (OHCSF), towards achieving the Harmonization and Integration mandate of the Commission. The 2010 budgetary performance of the NIMC is commendable, although only about 52% performance was recorded on the capital budget due to the level of release of funds.

Dividends of change management process began to manifest in 2010 and people were beginning to realise that, like Albert Einstein once said: “we cannot solve problems with the same thinking we used when we created them.”

Let me once again acknowledge and thank the Chairman and Governing Board for the decisive impact it has had on the implementation of the NIMS since it was inaugurated. I also thank Zenith Bank Plc, First Bank Plc, and Skye Bank Plc for their continued support for the NIMS project. Above all, i would like to thank members of the Management and Staff of the NIMC for their continued dedication and commitment to the rapidly evolving process of implementation of the NIMS project

# THE NATIONAL IDENTITY MANAGEMENT SYSTEM (NIMS)

*How the System will work and how it will benefit you and the Government*



### 1. About the National Identity Management Commission (NIMC)

The NIMC Act 2007 provides for the establishment of the NIMC, its functions, powers, establishment of the National Identity Database, assignment and use of General Multi-purpose cards, and the National Identification Number (NIN). The Act also provides the Commission with powers to make regulations connected with its functions. NIMC Act 2007 includes the repeal of the law that created the former DNCR and the transfer of its assets and liabilities to the NIMC.

Following from the above, the Commission's mandate can be categorized into three major action tracks, namely:

- a) Establish the National Identity Management Commission as the primary legal, regulatory and institutional mechanism for implementing Government's reform initiative (in the identity sector) as contained in the National Policy and NIMC Act, Sections 1, 2, 5 and 6.
- b) Wind up and take over the assets and liabilities of the former DNCR which no longer exist, including the personnel in both the State and Local Government Offices nationwide;
- c) Establish, operate and manage the National Identity Management System ( NIMS):
  - i. Carry out the Registration of citizens and legal residents as provided for in the Act;
  - ii. Create and operate a National Identity Database;
  - iii. Issue Unique National Identification Numbers to qualified citizens and legal residents;
  - iv. Issue a Smart Card to every registered person 16 years and above;
  - v. Provide a secure means to access the National Identity Database so that an individual can irrefutably assert his/her identity [Person Identification Verification Services (PIVS) Infrastructure];
  - vi. Harmonize and integrate Identity Databases in Government Agencies to achieve resource optimization;
  - vii. Collaborate with private sector and/or public sector institutions to deliver on the NIMS; and
  - viii. Register births and deaths.

### 2. The National Identity Management System (NIMS)

The NIMS comprises a National Identity Database (also known as a Central Identity Repository or Register, CIDR), a chip-based, secure identity card, and a network of access and means to irrefutably prove or assert the identity of an individual. It also includes the harmonization of existing identity database in the public sector. The most important thing about the NIMS is that it will provide a Universal Identification Infrastructure for the entire country. This will help bring real and recognizable benefits to the Government, each of us - individually and collectively, and all legal residents in Nigeria.

### 3. Benefits of the NIMS

When the NIMS is fully operational, it will amongst others:

- (a) **Provide** a convenient and simplified process for enrolment into the National Identity Database for the issuance and use of the National Identification Number (NIN) and the Identity (Smart) Card;
- (b) **Help** protect you from identity theft and fraud by providing a simple, reliable, sustainable and universally acceptable means of confirming your identity at all times;
- (c) **Make life** easier by providing you with an easy and convenient means of proving your

- (d) identity anywhere in Nigeria and beyond;
- (d) Help reform our political process by facilitating the work of the managers of the electoral process;
- (e) **Make it** harder for criminals to use false or multiple/duplicate/ghost identities. This will help Government, through the enhanced performance of the Law Enforcement Agencies (LEAs), to protect us all from crime, especially Advance Fee Fraud and terrorism;
- (f) **Reassure** us all that civil/public servants are who they say they are, no ghost workers phenomenon again;
- (g) **Help us** as a nation to better manage our national currency, achieve financial inclusion and deepening of the Consumer Credit System, which will help to grow the economy, create employment opportunities and raise the standard of living of Nigerians;
- (h) **Help to** harmonize and integrate identity databases in government agencies (and also in the private sector) and optimize use of government resources, so that service delivery is enhanced across the economy;
- (i) **Promote** and help to make tax and other government revenue generation processes easier because identities will be easy to prove;
- (j) **Help to launder** Nigeria's image because Nigerians can prove their identity.

It is a long-term programme and some of the major benefits for the country as a whole will come when significant numbers of people are enrolled. The more the number of those enrolled in the National Identity Database, the higher and greater the benefits. The NIMS represents a paradigm shift; we are now focused on identity management (and not simply on identity card issuance), '24 x 7'.

#### 4. The National Identification Number (NIN)

The National Identification Number (NIN) is a non-intelligent set of numbers assigned to an individual upon successful enrolment. Enrolment consists of the recording of an individual's demographic data and capture of the ten (10) fingerprints, head-to-shoulder facial picture and digital signature, which are all used to cross-check existing data in the National Identity Database to confirm that there is no previous entry of the same data. Once this (de-duplication) process is completed the data is then stored with a unique NIN that was assigned to it.

The NIN once issued to a person cannot be used again (that is, it cannot be issued to another person even if the previous person is dead). It is the NIN that helps to tie all records about a person in the database and is used to check the identity verified.

#### 5. When Can I Get Enrolled?

As soon as the Front-End Partners (FEPs) are ready. But enrolment in selected locations will commence in 2011. So beginning from last quarter of 2011, you will be required to provide your demographic data, fingerprints, photograph and digital signature for enrolment into the National Identity Database, by presenting yourself at your convenience at a designated location for the enrolment exercise. There is provision for pre-registration online. NIN will be issued to you within 1 (one) week if there are no issues about your identity. Thereafter your Identity Card will be processed and delivered to you within one (1) month. However, if there are issues with your enrolment, you will be notified within forty-eight (48) hours and may be invited for physical verification at your enrollment centre.

## 6. How to Get Enrolled for Your NIN

Every citizen from the age of 16 years and above and legal residents will be able to enroll for the NIN. The process will be the same whether you choose the self-service or you require an assisted service. (Arrangements are currently being made to ensure that all persons from birth can be registered and enrollment of biometrics from the age of five (5) can be achieved).

## 7. Self-Service Enrolment

For self-service, you will be able to pre-enrol online by accessing the Enrollment Form through the NIMC website: <http://www.nimc.gov.ng>, or any of the Registration Centres. Fill the form properly by providing all the mandatory and other required fields and print out the summary sheet with a 2D Barcode and Registration ID number. You will present the summary sheet to the Enrolment Officer at the Registration Centre in your location, who will verify and confirm the enrolment data on the system; thereafter, your photograph, fingerprints and signature will be captured. You will be required to present primary source documents that will help the Enrolment Officer to verify the claims you make before you are fully enrolled under the NIMS. Such documents include; birth certificate, evidence of address of residence, educational qualification, etc.

## 8. Assisted-Service

In the case of assisted-service, you will be able to pick up an Enrolment form from any of the Registration Centres or the Mobile Registration Centre, either fill the form yourself or request for assistance from an Executive Assistant or a Support Officer to fill the form. The form will then be submitted to an Enrolment Officer who will input the data into the system. You will verify and confirm the enrolment data on the system; thereafter, your photograph, fingerprints and signature will be captured.

At the end of the registration, your enrolment will be acknowledged and a slip generated and given to you indicating the completion of the enrolment process at that point in time. This will then enable you to have a tracking ID so that you can monitor the process till you get your NIN and, subsequently, your ID Card.

## 9. Primary Source Documents

During enrolment, the quality of data can only be ensured primarily with supporting documents that are presented by the citizen or legal resident. Copies of the documents provided will be verified against the original after which it is scanned and stored by the Registration Officer at the Registration Centre. A physical copy is filed for audit purposes as appropriate.

In the case of citizens and legal residents with no documentation, they will still be enrolled and NIN issued to them but a note will be made to indicate that no supporting documents were presented.

In the case of Registration Centres in border towns and villages, claims to citizenship will be cleared with the Nigeria Immigration Service (NIS) personnel at the nearest office of the NIS.

#### 10. Why Do I Have to Record My Fingerprints and All That?

You have to record your demographic and biometric data because under the National Identification Number (NIN) System, the number assigned to you is used to lock together your basic identifying details (electronically) that are very hard or impossible to forge, steal, forget or lose with a combination of your unique personal features - electronic records of your face and fingerprints. Also, once we record your fingerprints and facial picture, you may not need to do so again until another 5 (five) years after. In future, your iris scan will be required when the NIMS is fully rolled out. Your biometric data are unique to you; it is the bedrock of the unique identification system.

#### 11. How Will My Personal Information be Stored?

Your personal information will be stored in the National Identity Database in such a manner that it is both safe and secure. You will be able to use it anywhere in Nigeria whenever you wish to prove or assert your identity. No person or corporate body will have access to your information on the Database without your consent and full authorization of the NIMC.

However, the NIMC Act sets out a number of government security and financial crime control agencies to whom your information will be made available to without your consent. They include, the State Security Service, Economic and Financial Crimes Commission, Nigeria Police Force, etc. They are however under obligation to approach the Courts for permission to do so. And only a very high ranking officer in those agencies can request for such information through the courts.



#### 12. Changes (Update and Amendments) to Records

You will also be able to make changes to your records. For instance, if you have changed your surname (maiden) to a marital name, in a way similar to when you first enrolled in the system, you will either fill a Change of Records request form online from our website, print out the summary sheet and take it to any of the Registration Centres, or complete a Change of Records request form at any of the Registration Centers. Once the Enrolment Officer verifies your identity against

the existing records, your information will be updated while the history of the previous records will still be kept to enable you have access to services where the previous records are still necessary.

### 13. Is My Interest Protected and by Whom?

Before the design of the NIN System was completed, NIMC conducted a Privacy Impact Assessment (PIA) Study to understand the scope of privacy risks and individual interests and how to protect them. Lessons from this study have been incorporated into the design of the NIMS, especially data protection processes.

The NIMC's role will include maintaining the information in the National Identity Database to ensure that they are correct, up to date and secure. Aside from monitoring the enrolment process, the NIMC will constantly review how the NIN and the National Identity Card are being used. Although there will be Contact Centres managed by the Private Sector (outsourced), the NIMC will have a strong oversight of this grievance handling/resolution mechanism. Access to the National Identity Database is graduated and secure. This will be made available to government agencies and appointed Identity Verification Service providers. Access granted by the NIMC to third parties will be highly secured. Any government agency or private sector organization using the NIMS will be required to provide information to the NIMC on how they keep identity information safe and how they are using the NIN and the National Identity Card for identity verification periodically. The NIMS is designed to log all transactions and/or queries (audit log) to the National Identity Database, including alarm triggers, fraud alerts. All agencies, organizations or entities that use the NIMS will be compelled to comply with request for information from the NIMC, as and when necessary in accordance with the relevant provision of the NIMC Act.

The NIMC has also articulated a Privacy Policy as a necessary tool for ensuring that privacy rights are protected in the collection of registered information, operation and management of the database and the use of the NIN and the National ID Card. Accordingly, NIMC is committed to safeguarding your privacy. In future the NIMC will sponsor further reform of the privacy and data protection laws.

### 14. When Will I get My National Identification Number (NIN)?

The NIMS architecture is designed in a way to generate your NIN once enrolment and the de-duplication processes are completed. Since the de-duplication process takes a few seconds after the enrollment data is received at the Data Centre, your NIN will be ready in seconds. The delivery channel you choose may determine how fast you receive it. So you may get your NIN in a matter of seconds, minutes, hours or days depending on the NIMC logistic provider you use; SMS Service, Courier Service or E-mail Service.

### 15. Will I Still Be Given An Identity Card?

Yes you will still be given an Identity Card. But this time it will be a card that will offer a useful and more convenient way for you to prove your identity in several contexts and circumstances. It will also enable you to transact other businesses because there will be a payment solution on it. The NIMS also provides other ways by which you can prove your identity even without your Identity Card.

Presently, people use different types of photo-ID documents to prove their identity, including Staff ID, Driver's Licence, International passport (e-passport) etc. Sometimes, using these documents requires you to give away more personal information than necessary or desirable. In almost all

cases no reference is made to the issuer or source of the identity document. Often a casual visual comparison of the picture on the identity document and the physical person is all that is done. At best, in the Banks, a photograph of the holder and a photocopy of the identity document is taken and stored away. This is the most common way identity is currently verified all over Nigeria. It is not a proper and safe way of verifying identity, hence the increasing incidence of identity theft and related fraud.

Going forward, depending on the level of identity assurance required for a particular transaction, an individual's identity will either be checked visually by comparing the picture on the Identity Card with his/her face, or through entry of the NIN into the web facility such that the prior stored information on him/her can be used to confirm his/her identity, or by checking live-scan of fingerprints against a chip on the card using a Card Access Device (CAD), or for the highest level of assurance, a check against the National Identity Database using a live-scan of the fingerprints, online / real-time and even offline.

The security and other features of the NIMS and the ID Card conforms to various International Standards (ISO 27001, ICAO 9303).

#### 16. How Long Will It Take for Me to Get My Card?

It will normally take one (1) month to get a card to the owner. But it will take about one (1) week to produce the card. It will take a lesser period (two weeks) if you walk in to collect it yourself. The NIMC is arranging for a safe means of delivery of Identity Cards by couriers to their owners. This will mean that some time is required so that the card is delivered safely. Some final "security" and "clearance" checks will be conducted before the Card is released for delivery to the owner. Collection of ID card by proxy will not be allowed. The good thing is that you can track the progress of producing your card. There will be a Contact Centre (24 hour service) to help you do this. You will be notified by e-mail or SMS to your mobile telephone once it is ready.

#### 17. What Will the Identity Card Look Like?

All the design features on the new National (Smart) Identity Card will comply with International Standards. An illustrative example is given below. For obvious reasons, the security features and colour are not disclosed here.

There will be a chip which will contain the specified personal information, NIN, signature and images of your fingerprints enough to enable identity verification and authentication using any of the means provided. There are several security features built into the Card to ensure that fakes are not introduced. Also, local manufacture is encouraged to ensure that we meet the turn-around time promised and help create employment locally.

#### 18. How Will I Use my NIN and/or Identity Card?

There are many situations where you need to prove that you are who you say you are. The NIN and/or National Identity Card will allow you to do this in a number of ways, which will be acceptable to all.

Everyday you are involved in one form of transaction or the other which requires proof of your identity or a payment situation that requires that you assert your identity in a simple way or other situations where the highest level of assurance is required including those provided for in Section 27 of the NIMC Act, 2007. Under such circumstances your identity may be confirmed by reference to the National Identity Database via a web-based service or a match-on-card.

A match-on-card process of confirmation shown here is performed when an individual's Identity Card is inserted in the Card Access Device (CAD) and he/she then provides a live scan of his/her fingerprint. This is used to cross-check the fingerprint already stored in the chip on the card when it was issued.

A web-based service process of confirmation can be a real time online confirmation through an internet service connection and access to the Database. In both cases the response will be a Yes/No answer to the requesting party/organization or entity. Further information can be accessed depending on the level of access granted or nature of transaction involved.

Section 27 of the NIMC Act, 2007 provides that at a date to be announced by the Commission, the use of the National Identification Number (NIN) shall become mandatory for the following transactions:

- a) application for, and issuance of International passport;
- b) opening of individual and or personal bank accounts;
- c) purchase of insurance policies;
- d) subject to the provisions of the Land Use Act, the purchase, transfer and registration of land by any individual or any transaction connected therewith;
- e) such transactions pertaining to individuals as may be prescribed and regulated by the Pensions Reforms Act, 2004;
- f) such transactions specified under the Contributory Health Insurance Scheme;
- g) such transactions that have social security implications;
- h) all consumer credit transactions;
- i) registration of voters;
- j) payment of taxes;
- k) such relevant government services; and
- l) any other transaction which the Commission may so prescribe and list in the Federal Government Gazette.

#### 19. What Happens if I Forget My NIN?

If you forget your NIN, you can still get it from the Registration Centre or fill a NIN Information Request Form and take it to any of the Contact Centres which will be operated by the private sector 24/7.

#### 20. What Happens if My Card is Lost or Damaged?

It is the duty of every person to secure the safety of his/her Identity Card and preserve it in good condition. However, you may report to any of the NIMC's offices nationwide if you have any reason to suspect that the card has been lost, stolen, damaged, tampered with or destroyed. The NIMC will cancel the card on the system (in a particular way) and nobody else will be able to use it in any situation where a validity check is required. Already, because your NIN is unique to you alone, it cannot be used by any other person. However, if you want a replacement, you will have to apply to the NIMC Registration Centres operated by FEPs. You will either fill a Card Replacement request form online from our website, print out the summary sheet and take it to any of the Registration Centres or complete the Card Replacement request form at any of the Registration

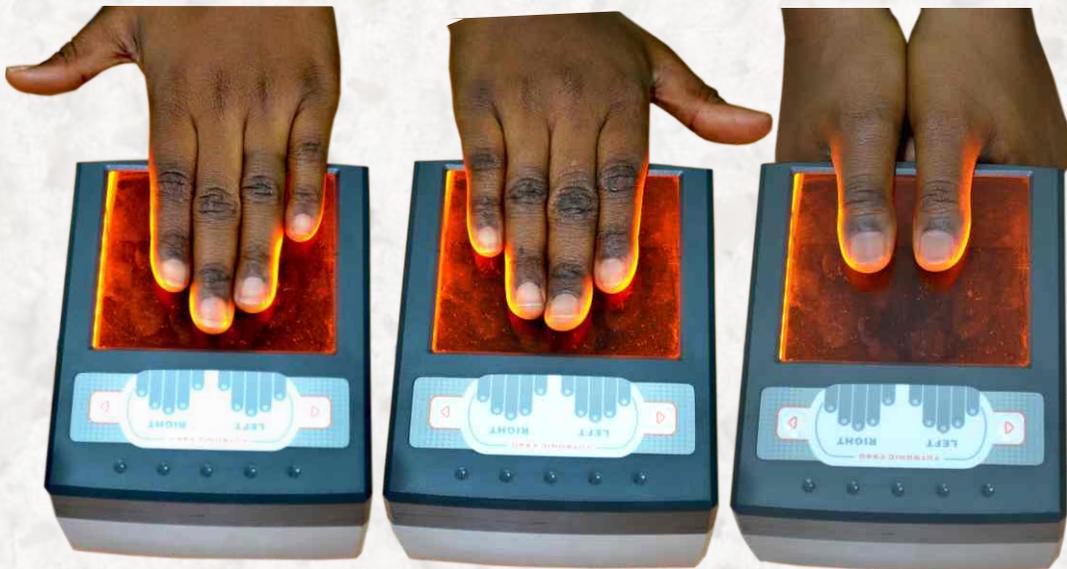
Centers. The Enrolment Officer will verify your identity against the existing record and once the verification is through, a replacement card process which will normally take a much shorter time than the first issue (7 days) will commence. You will be required to pay for replacement of card.

**21. Am I to Pay for the Issuance of the NIN and/or the Identity Card?**

The enrolment, registration, issuance of the NIN and the Smart Identity Card are free. However, where you have, lost, destroyed or damaged your initially issued card, you will be required to pay for a replacement Card. The replacement cost will be clearly stated and shall be reviewed from time to time.

**22. Information and Assistance on the Use of NIMS**

Currently efforts are being made to establish private sector operated Contact Centres that will provide information and support on how to use the NIMS. Also, information on the NIMS can be obtained from the online Contact Centre Services which will be available 24 hours. Also Courier companies are to be appointed to facilitate delivery of the NIN slip and the National Identity Cards as and when necessary. You may collect your own personally by coming to the Registration Centre. The NIMC is committed to an effective and proper communication of the NIMS to every citizen and legal resident to meet his/her specific needs and in more than four (4) different major Nigerian languages. There will also be a significant communication and change management to emphasize the paradigm shift and the need for the process introduced under the NIMS.



Ten fingerprint biometric capture using forensic grade fingerprint scanners

## 2.1 Constitution and Inauguration of the Governing Board

The Commission's Governing Board was inaugurated on Monday 22nd March 2010 by the Secretary to the Government of Federation, Alhaji Yayale Ahmed with members representing the following agencies as provided for in Section 2(1) of the NIMC Act of 2007:

- |  |   |  |
|--|---|--|
| 1. Prince Uche Secondus (Chairman)                   | - | Presidency                                       |
| 2. Mallam Bello Ibrahim Gwandu, MFR                  | - | Presidency                                       |
| 3. Mr. Abiodun Shittu Busari                         | - | Presidency                                       |
| 4. Mallam Garba Mohammed Noma, MFR                   | - | Presidency                                       |
| 5. Mr. Osita Chidoka [Ms. Janet Adepegba (alternate) | - | Federal Road Safety Commission (FRSC)            |
| 6. Mr Pascal Ukaenwe                                 | - | Independent National Electoral Commission (INEC) |
| 7. Dr. Abdulrahman Sambo                             | - | National Health Insurance Scheme (NHIS)          |
| 8. Mrs Olufunke Davies- Jones                        | - | Nigeria Immigration Service (NIS)                |
| 9. Mr. Manzuma T. Mamman                             | - | National Pension Commission (PENCOM)             |
| 10. Mr. M. Ukashatu                                  | - | The State Security Service (SSS)                 |
| 11. Mr. J. D. Zubema                                 | - | National Population Commission (NPC)             |
| 12. Mr. David N. Gana                                | - | Central Bank of Nigeria (CBN)                    |
| 13. ACP Abdulkadir Jimoh                             | - | Economic and Financial Crimes Commission (EFCC)  |
| 14. CSP Christopher Owolabi                          | - | Nigerian Police Force (NPF)                      |
| 15. Mrs. G. Iwuji                                    | - | Federal Inland Revenue Service (FIRS)            |
| 16. Mr. Mustapha Sani                                | - | Office of the National Security Adviser (ONSA)   |
| 17. Dr. M.H. Alhassan                                | - | Corporate Affairs Commission (CAC)               |
| 18. Rep Chief of Defence Staff                       |   |  |
| 19. Mr. Chris 'E. Onyemenam                          | - | Director General/CEO                             |

## 2.2 Constitution of Board Committees

In accordance with the First Schedule to the NIMC Act 2007 and specifically Section 6 (1) which empowers the Board to appoint as many standing or ad-hoc committees it deems fit to consider and report on any matter with which the Commission is concerned, the Board Constituted four (4) Standing Committees and agreed to appoint additional ad-hoc committee's on specific issues when the need arises. These are:

- Audit Committee
- Establishment Committee
- Finance and General Purpose Committee
- Technical Committee

Each committee operates under Terms of Reference approved by the Board. These mandates describe the extent of the committee's powers, responsibilities and duties delegated to it, membership role and function; procedures for reporting to the Board; and limits of its authority to act on behalf of the Board where necessary.

At Board meetings, a summary of the decisions taken by each committee is submitted and the Chairman of each committee reports on the committee's activities/meetings.



Members of the NIMC Governing Board at inauguration

Memberships of the four Standing Committees of the Board are:

**1. Audit Committee**

Mal. B. I. Gwandu , MFR	(Chairman)
ACP. A. Jimoh	(Deputy Chairman)
Mr. A. S. Busari	Member
Mr. D. N. Gana	“
Dr. A. Sambo	“
Mr. C. E. Onyemenam	“

**2. Establishment Committee**

Mr. M. T. Mamman	(Chairman)
Mrs. O. Davies-Jones	(Deputy Chairman)
Mr. J. D. Zubema	Member
Mal. G. M. Noma, MFR	“
Mr. P. Ukaenwe	“
Ms. J. Adepegba	“
Mr. C. E Onyemenam	“

**3. Finance & General Purpose Committee**

Prince U. Secondus	(Chairman)
Mal. G. M. Noma, MFR	(Deputy Chairman)
CSP. C. Owolabi	Member
Mrs. O. Davies-Jones	“

Mrs. G. Iwuji “  
 Mr. C. E Onyemenam “

**4. Technical Committee**

Mr. M. Ukashatu (Chairman)  
 Mr. D. N. Gana (Deputy Chairman)  
 Mr. A. S Busari Member  
 Mal. M. Sani “  
 Dr. M. H. Alhassan “  
 Mr. P. Ukaenwe “  
 Ms. J. Adepegba “  
 Mr. C. 'E Onyemenam “



L-R: Perm Sec OSGF, Prince Uche Secondus, Chairman, Governing Board, NIMC, & Chris 'E. Onyemenam, DG/CEO, NIMC at the inauguration of the Board.

**2.3 Board Meetings**

During the year 2010, the Board held four (4) statutory meetings as follows:

- An inaugural meeting on Monday 22nd March, 2010, immediately preceding the inauguration ceremony where the members were briefed by the Director General on the reforms in the Identity Sector in Nigeria, the establishment of the Commission and its mandate. Members were also briefed on the operational strategy, the implementation update, the challenges faced by the Commission and the benefits of the ID management system.
- The Board held its second meeting on Monday April 26th, 2010 during which it deliberated on the guidelines for the Board Committees and the calendar of statutory meetings for the year.

- On Tuesday July 13th 2010, the third meeting of the Board was held and the Board Committees were constituted; a report on the activities of management for the first half of the year 2010 was presented by the Director General and considered by the Board. Also the report of the Ad-hoc Committee on the review of the Concession Agreement with Front End Partners was considered. Other subjects presented to the Board (Privacy Impact Assessment report and draft Privacy Policy; Harmonisation, Due-Diligence reports, Audit Policy, Finance & Accounting Policy, Personnel Policies and the Audited Financial Statements for the year 2007- 2009) were referred to the newly constituted Committees for review.

- The fourth meeting of the Board was held on Tuesday December 21st 2010. At the meeting the report on the activities of Management for the second half of the year was presented by the Director General. Two of the Board Committees (Audit and Finance & General Purpose) submitted their reports on the Policy documents referred to them by the Board at its 3rd meeting and obtained the Board's approvals



Chairman Governing Board, NIMC, Prince Uche Secondus in a warm handshake with Board Member, Mr Osita Chidoka, Corps Marshall FRSC.

on the Audit Manual, Financial & Accounting Policy and the audited Financial Statements for the 2007, 2008 and 2009 financial years. With respect to the Personnel Policies referred to the Establishment Committee, the Committee submitted a proposed revised pay structure for the Commission and obtained the Board's approval; whereas the report on the Scheme of Service, Conditions of Service were deferred for further review by the Committee/Board members.

In the period under consideration, the Board held two (2) emergency meetings in addition to the four statutory meetings:

- The first emergency meeting was held on Thursday 29th April 2010 where the meeting considered the Memorandum on Notification of Procurement Activities for various services, Recruitment of persons with special skills to fill specific vacancies, Award of contract to NADRA for system integration services Phase II for implementation of the National Identity Management System, Award of Contract to Interglobal Limited for supply and installation of Enterprise Servers and Storage Solution Phase II, and on the outstanding payments of claims by SAGEM SA of France to effect closure and handover of Assets under the 2001

contract on the ID Card project.

- On Tuesday June 1st 2010, the Board held its second emergency meeting and considered Memorandum on the report of its ah-hoc Committee on the review of the draft Concession Agreement with Front-End Partners, the MOU on the closure of the 2001 contract with SAGEM SA of France and the composition of the Board Committees.

#### **2.4 Activities of the Board Committees in 2010**

The Audit Committee held two (2) meetings and reviewed the draft Audit Manual and the 2007, 2008 and 2009 audited Financial Statements of the Commission.

The Establishment Committee held four (4) meetings and concluded its review on the proposed compensation structure for the Commission's personnel policies.

The Finance & General Purpose Committee held one (1) meeting and concluded on the review of the draft Financial and Accounting Manual for the Commission.

The Technical Committee held one (1) meeting to review the ongoing Projects of the NIMS at the Commission.

The Secretariat of the Board and its Committees was coordinated by the acting Commission's Secretary- Hadiza Dagabana-Sani, and her team. Their duties and responsibilities involved planning and management of meetings of the Board and its Committees, keeping proper records of proceedings of the Board and its Committees and other meeting logistics.

## 3.1 Corporate Policies

Management focused on strengthening the institutional processes and procedures to support a seamless functioning of the NIMC following the inauguration of the Board and the policy reviews and has taken several steps towards realizing this goal.

Management had submitted to the Board a draft Scheme of Service and a revised organization structure for the NIMC. This is based on the need to ensure that the NIMC has the human capital (in number and competence) needed to build and operate a world-class functioning National Identity Management System.

Also, Management submitted a compensation policy to the Board based on three key factors:

- i. The need to attract and retain highly skilled manpower to ensure sustainability of the NIMC, the NIMS and its service offerings.
- ii. As a consumer-focused, service oriented and technology-driven organization, the NIMC has to compete in the market with private organizations for talent. The NIMC's compensation package has been designed to enable the Commission attract and retain the best talents.
- iii. Compensation for every position is determined by several factors, including the essential duties and responsibilities of the job, qualifications and cognate experience necessary to perform effectively in the position etc.

Management implemented a recruitment process for the appointment of persons with special skills required for implementation of the NIMS and for strengthening the management. In this case KPMG Professional Services were engaged to assist NIMC in the recruitment process. It is assumed that most of the manpower required by the NIMC will be sourced from the open market except the appointment of the Director General. In all appointments efforts would be made to ensure that as much as possible, vacancies are filled in compliance with the Federal Character Policy. However the emphasis is on merit and relevant qualifications and experience. It is also important in the interest of peaceful industrial and labour relations to ascertain the quality of former DNCR staff (in terms of qualification and trainability) and place them in appropriate positions in the NIMC.

Management consequently developed the following policy documents for the Board's approval:

1. Personnel Policy
2. Finance policy

## 3.2 People

Our principles describe how 'we value the contribution of all our people, treat them with respect and will support them through change'. NIMC is still going through a period of unprecedented and dynamic process of consolidation and change inspired by its take-over of DNCR assets/liabilities, implementation of the NIMS, as well as wider cost

reduction programme. During 2010 NIMC continued to develop its organizational structure along functional lines - Human Resources, Finance, Procurement, IT, Corporate Communications and Research. NIMC is committed to leading and supporting its people effectively through these changes. We have ensured that equality, diversity and a gradual process of inclusion are at the heart of our approach to organizational change.

Section 32 of the Act requires the NIMC to absorb staff of the former DNCR it wishes to retain their services. Management continued the process of screening and absorbing the former staff of the DNCR into the NIMC and subsequently various general training programmes were held to improve their capacities.

The NIMC is keen on creating a representative workforce at all levels without compromising on quality; an inclusive working environment where staff respect and value each other's diversity; effective implementation of statutory obligations on equality and diversity; and services delivered in a way that promote equality and respect diversity.

NIMC is committed to ensuring equality of opportunity and that all our systems are fair, open and objective and visible to those inside and outside the Organisation. We endeavour to promote this approach in those with whom we come into contact. Also we believe that we are all responsible for ensuring that the highest principles of equal opportunities are put into effect.

### **3.3 Staff Development**

We are committed to improving the development opportunities that are available to all our staff. Between 2008-2010 we have provided training opportunities for most of the members of staff. We know we need to continue to invest in people, to give them the skills they need and to retain them in NIMC.

### **3.4 Health and Safety**

NIMC is committed to maintaining the standards and regulations relating to the health and safety of its employees and the public. A health-care clinic with complement of doctors and medical personnel exists for all staff. Efforts were made to improve the level of medical attention at the existing staff clinic which was upgraded preparatory to commencement of services at the data centre. This is to manage health conditions that may arise as a result of the high air-conditioning environment.

### **3.5 Capacity Building Programmes - Training, Workshops and Seminars**

Training is an ongoing activity designed to increase the level of competence and expertise of staff within the National Identity Management Commission (NIMC). Unarguably, it is an effective means of helping the Commission's workforce to achieve efficiency, and greater sense of ownership and responsibility for the National Identity Management System (NIMS) Project. NIMC staff members attended several training programmes, seminars, workshops and conferences in 2010. These included the

annual conference and exhibition on *Citizen ID Forum* organised by Wise Media (ID World) in Abu Dhabi, United Arab Emirate, and Security Document World (SDW) which took place in London, UK.

The Director General was invited to speak at the annual “ID World International Congress” in Milan, Italy, which took place from 16<sup>th</sup>-18<sup>th</sup> November, 2010. The ID World International Congress has an unrivalled reputation for bringing together key decision makers to discuss issues and trends in the evolution of our global security infrastructure in areas such as Biometrics, Smartcard technology, ID innovations and Solutions. The Director General spoke on the topic: **Citizen Centric Services** where he expatiated on the approaches adopted in Nigeria, considering our peculiar social and economic challenges as a nation, in delivering e-government services.

In the Commission's quest to enhance work performance, various courses were organized for different cadre of staff based on identified training needs and covering such programmes as:

1. Workshop on Ethics, Integrity & Accountability targeted at building trust and reducing corruption in the workplace
2. Improving transparency and building trust
3. Performance Enhancement
4. Workshop for Labour Leaders and Senior Public officers
5. Leadership Supervisory Management Skills
6. Efficient Service delivery
7. Team building
8. Team leadership
9. Communication and Writing Techniques
10. Personal Effective Up-grade
11. Problem Solving & Decision Making Skills
12. Personal Improvement
13. System & Strategic Thinking for Managers
14. Personnel Assistance, clerical duties, documentations, documents handling
15. Labour & Industrial Relations
16. Alternative Dispute Resolution and Strategic System in Records Tracking
17. Documentation and Registry Management

As customary every year, NIMC Drivers all over the federation were given refresher courses on driving skills, knowledge on Road Traffic Codes and Regulations/Compliances, and safety on Wheel.

### 3.6 Provision of Office Space

Management completed the renovation of identified office spaces at the Head Office including undertaking repairs in different locations across the country. Also 23 State offices are being renovated as part of efforts to establish permanent Identity

Registration Centres and the necessary Liaison Offices to support the management of the private sector participation in the NIMS. In view of the need to ensure adequate security and cleanliness, the premises are being fenced and provided with boreholes to ensure regular supply of water to also meet fire and safety measures.

### **3.7 Transportation**

Three additional vehicles were procured for the Project Management office and senior management staff to enhance mobility and improve logistics.

### **3.8 Provision of Local Area Network for the Head Office**

The first phase of the local area network that would facilitate communication within the NIMC office has been completed. The facility includes intercommunication and intranet linkages. All the State offices are connected via the Vsat and internet facilities to the Head Office and this has enhanced communication with the State Offices. The next phase of the project will involve the Local Government Areas. Also an enterprise level application is being processed for implementation in the new year.

#### 4.1 Front End Partners (FEPs)

Following the execution of the ten (10) year Concession Agreement, the FEPs, over the next twenty-four (24) months will deploy and commence data capture services, Smart Card personalization and deployment of Card Acceptance Devices across the Federation. Currently renovation of 23 State Offices as Registration Centres and State Liaison Offices has reached advance stage of completion. Also the FEPs have been engaged in series of discussions on the financial Closure Agreement with several willing financiers and equity subscribers.

#### 4.2 Disaster Recovery and Connectivity Infrastructure (DRCI)

Also the Implementation of the network connectivity by Galaxy Backbone Plc had been almost completed and some parts were being tested and or commissioned, the storage servers phase one contract had been 75% completed and Systems Integration had been 65% completed. The process for the award of the phase two had been concluded and documentation process was ongoing.

#### 4.3 The System Integration Services

It will be recalled that the deployment of the back end was handled by two service providers in two phases. whilst work has been completed in terms of phase I in each case. Only phase II of the system integration remains to be concluded at the time of this report.

Accordingly it is expected that the NIMS back end will be up and running in January 2011. The delay is due to the late arrival of the Hardware for the Automated Biometric Identification System (ABIS).

#### 4.4 Harmonization and Integration Programme

Of central concern to Government has been the huge expenditure incurred annually by its agencies in the conduct of registration and recent biometric enrollment activities repeatedly, when it can be better served by a centralized system. It is partly the need for the streamlining of such activities and the need to foster the orderly development of an infrastructure that would drive e-governance that informed Government's decision to undertake major reviews of its policy initiatives in certain areas including the identity management sector. The NIMC as part of its mandate, is responsible for the harmonization and integration of databases in government institutions in Nigeria. The NIMC has pursued this mandate through the Harmonization and Integration Committee and the various consultants retained for this purpose. The Committee has facilitated the following outcome:

1. Draft the Federal Guidelines and Business Process (Handbook) for Harmonization and Integration of Identity Management in the public sector;
2. The Biometrics Standards
3. The Demographic Data Standards
4. The Harmonization and Integration Policy

The four Sub-Committees of the HIC held meetings during the year and helped to develop those documents which would be presented to the public and stakeholders on the near future.

*Biometric Sub-Committee:* the Biometric Sub-Committee developed globally benchmarked biometric standards that will ensure interoperability of devices, systems and processes used by various agencies that use the unique NIN system. It will also review the existing standards of Biometric and, if required, modify/extend/enhance them so as to serve the specific requirements of NIMC relating to de-duplication and Authentication.

*Demographics and Data Field Verification Sub-Committee (DDFV):* The Committee developed the Demographic Data standards (the data fields and their formats/structure etc.) that will ensure interoperability and standardization of basic demographic data and structure used by various agencies that use the NIN's system. It also developed the process of verification of these demographic data in order to ensure that the data captured at the time of enrolment of the residents into the NIN system is correct. Demographic Data is kept to a usable minimum so as to support goals of NIMC and avoid other profiling and transactional fields. The draft Demographic Data Standards and Verification Procedure Document will be presented to stakeholders at a forum in the near future.

The works of the other (2) two Sub-Committees, namely, *Business Process and Rights to Information* and the *Project Management and Implementation* were dependent on the outcome of the Biometrics and DDFV Sub-Committees. This has reached an advanced stage also.

#### 4.5 Media Awareness

In 2008 following the successful implementation of Government's procurement process, Lowe Lintas was selected and they subsequently signed a contract to, amongst other things; develop a Corporate Communication and Marketing Policy and Implementation Plan for the NIMC, NIMS, and NIN inclusive. Part of their specific tasks was to develop communication strategies to: achieve the acceptance of NIMC as the regulatory and institutional framework for driving the orderly development of an identity sector in Nigeria, promote an understanding of the NIMS, address the public apathy towards National ID Card in Nigeria, explain how the NIN will be used to confirm and assert individual identity in various situations and build citizen acceptance and buy-in, as well as popularize the benefits of NIMS/use of NIN in Nigeria.

Accordingly Lowe Lintas had since developed the communication strategy which focused on the NIMC, the NIMS and the NIN. Implementation commenced in the last quarter of 2010 with emphasis on the corporate entity of NIMC and benefits of the NIMS. It is expected that in 2011 the awareness campaign on the enrolment and benefits of the NIN would be included in the campaign.

The 2010 Appropriations for the NIMC was a total of N9.7bn broken down into N5.6bn, N1.2bn and N3.02bn for Personnel, Recurrent and Capital costs respectively.

In respect of the Personnel costs, funds were released as and when due. However the plan to implement the NIMC salary structure, did not materialize due in part to the need to revalidate the NIMC Salary structure (first approved in 2006) by Board and also due to the need to 'clean up the payroll'- a process that has almost been completed. Accordingly, although the funds were released to the NIMC it was subsequently returned to Treasury.

With respect to the Recurrent expenditure, the funds were utilized as when released. Although there were no specific allocations for State and Local Government operations, Management adopted the approach of remitting a specific sum (N400,000.00) to the States every quarter for their administration and operations.

On the Capital appropriation, it is important to note that although the sum of N3.017bn was provided, only N809m had been released in 2010. This represents 27% of the total budget. Thus only 27% of the capital budget was covered in the 2010 financial year. Although another 27% was released just before the end of 2010, it was not utilised in 2010 and Management decided to report it in 2011 financial year.

As in previous years, the NIMC collaborated with a few stakeholders and agencies in the implementation of their projects. Among these were NCC on the provision of SIM Register, the JTB on the provision of UTIN and proposal for the Data Centre at the NIMC head office.

Also in furtherance of the harmonization objective, the JTB's proposal for the Data Centre at the NIMC head office is being processed. It is expected that the JTB will soon commence the process of implementing its Data Centre proposals.



Alhaji Mahmud Yayale Ahmed, SGF in a warm handshake with Chris 'E. Onyemenam DG/CEO NIMC.

The NIMC also collaborated with INEC in terms of providing Technical assistance and evaluating review sessions with them on various issues of methodology and technology solutions.



Alhaji Mahmud Yayale Ahmed, SGF receiving Management of NIMC and delegation of NADRA Pakistan, System Integration Consultant to NIMC



NADRA Delegation with the Alhaji Mahmud Yayale Ahmed sgr & other Management staff of NIMC

Also NIMC provided support for the recent Pensions and Head of Service (HOS) staff verification and enrolment exercise and similar collaborative relationships were developed with other stakeholder agencies.

Management has concluded plans to fast-track the commencement of the regulatory functions, now that the Harmonization work has gone far and the NIMS is about to go live. The policies and proposed practices will be presented to the Board as and when due.

# Can You Spot the Difference?

There's only one way: Their National Identification Number (NIN)



**...Very soon**

- ◆ **No more Multiple or Duplicate Identities;**
- ◆ **No more Ghost identities;**
- ◆ **Simplifies KYC (Know Your Customer);**
- ◆ **Enables you to assert your identity anytime, anywhere.**

**...it's a game changer; enrol once and be identified for life.**



# AUDITED ACCOUNTS 2010

The Management of the Commission has the pleasure in presenting its report and accounts for the year ended 31 December, 2010.

### Functions and Powers of the Commission

The Functions and Powers of the Commission are set out in Part 11. Section 5 of NIMC Act. No. 23 of 2007 as follows:

- a) Create, manage, maintain and operate the National Identity Database established under section 14 of the Act including the harmonization and integration of existing identification databases in government agencies and integrating them into the National Identity Database;
- b) Carry out the registration of citizens of Nigeria into the National Identity Database;
- c) Carry out the registration of non-citizens of Nigeria who are lawfully resident in Nigeria;
- d) Issue a General Multi-purpose Identity Card to any person registered pursuant to paragraphs (b) and (c) of this section;
- e) Collate information obtained by the Commission in pursuance of its functions under this Act and reproducing such information as may be required, from time to time;
- f) Assign a unique National Identification Number to any person registered pursuant to paragraphs (b) and (c) of this section and the National Identification Number shall be incorporated into or made compatible with other existing identity related databases or registers in respect of which information or data relating to the registered person has been registered, documented or stored;
- g) Ensure the preservation, protection, sanctity and security (including cyber-security) of any information or data collected, obtained, maintained or stored in respect of the National Identity Database;
- h) Establish and maintain secured communication links with any existing relevant identity related database or agency;
- i) Maintain secured communication links with end users in any public or private organization, agency or body including Card Acceptance Devices, Government Service Centres;
- j) Collaborate with relevant bodies and agencies in setting of standards and technical specifications for telecommunications links between organizations and for the devices utilized for such communications established or maintained pursuant to paragraphs (j) and (k) of this section;

- k) Respond to verification enquiries regarding the identification of individuals;
- l) Perform such other duties which, in the opinion of the Commission, are necessary or expedient for the discharge of its functions under this Act;
- m) Enter into any form of agreement with any private or public sector based agency or organization for the development or establishment of the Identity Management Solution or for the realization of any of its functions;
- n) Research and monitor developments in the identity sector;
- o) Carry out the registration of births and deaths in Nigeria; and
- p) Collaborate with relevant bodies and agencies in the setting of standards and technical specification for ICT links between organizations and for the devices utilized for such communications established or maintained pursuant to paragraphs (i) and (j) of this section.

The Act, under Section 6, also empowers the Commission to:

- a) Request for any information on data from any person on matters relating to its functions under the Act;
- b) Fix the terms and conditions of service including remuneration of the employees of the Commission;
- c) Establish and operate administrative and monitoring offices in the States, Local Government and Area Councils;
- d) Monitor any matter that may affect the functions of the Commission; and
- e) Do such other things which by this Act or any other enactment are required or permitted to be done by the Commission.

The Commission by these Object and Powers was to take-over the Assets and Liabilities of the former Department for National Civic Registration (DNCR) by virtue of Section 32 of the NIMC Act and did so on 9/01/2008. NIMC began its operations with its only office in the Federal Government Secretariat in Abuja.

#### **Partner Agencies**

The Commission is expected to work with similar major government institutions as set in section 2 (b) (i-xiv) of the Act for the purpose of streamlining, harmonizing and integrating existing databases with the National Identity Database so as to provide interoperability and framework for the issuance and use of a secure and reliable General Multipurpose Card (GMPC), enhance e-governance, establish a person

identification, authentication and verification infrastructure and offer opportunities for various other services including payment solutions for both public and private sectors. It is partly in recognition of the need to achieve the harmonization and integration on a sustainable basis that these partner agencies are nominated as permanent members of the Board.

#### **Fund for the Commission**

Under section 10 (1) of the Act, the Commission is empowered to establish and maintain a fund which shall come from the following sources:-

- i) Initial take-off grant from the Federal Government;
- ii) Annual subvention from the Federal Government;
- iii) Fees and other charges received by the Commission;
- iv) All other sums accruing to the Commission in the form of grants-in-aid, gifts, testamentary dispositions, endowments, bequests and donations; and
- v) Other sums that may accrue to the Commission from time to time.

#### **Expenditure of the Commission**

The Commission is expected to expend the fund for operating purposes in support of the institution's mission and functions. In particular, section 10 (2) of the Act empowers the Commission to apply the proceeds of the fund for the following expenditures:

- i) Cost of administration of the Commission
- ii) Payment of salaries, fees or other remuneration or allowances, payable to the officers or employees of the Commission;
- iii) Reimbursements to members of the Board or any committee set up by the Board for such expenses as may be expressly authorized by the Commission in accordance with the rates approved by the Board;
- iv) Maintenance of any property vested in the Commission; and
- v) Purposes of all or any of the functions of the Commission.

#### **Joint Auditors**

The Joint Auditors, Messrs S.S. Afemikhe & Co. and Dele Otitoju & Co. (Chartered Accountants) have indicated their willingness to continue in office.

By Order of the Board

A handwritten signature in blue ink, appearing to be 'J. A. Ojo', is written over a faint, circular watermark of the Nimc logo.

**Ag. Secretary of the Commission**  
**Abuja Nigeria.**  
**April, 2010.**



**S. S. Afemikhe & Co.**  
(Chartered Accountants)

Plot 46, Ishawu Adewale Street  
Off Modupe Johnson Crescent  
Surulere, Lagos

Email: [info@ssafemikheconsulting.com](mailto:info@ssafemikheconsulting.com)  
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**Dele Otitoju & Co.**  
(Chartered Accountants)

S. W. 419, Keterengwari Road  
P. O. Box 1047, Minna  
Niger State.

Email: [mosesdele09@yahoo.com](mailto:mosesdele09@yahoo.com)



### Report of the Joint Auditors

We have examined the financial statements of the Commission for the year ended 31 December 2010 set out on page 44 to 52 which have been prepared in accordance with the accounting policies set out on page 47.

### Respective Responsibilities of the Management and Auditors

The management of the Commission is responsible for the preparation of the accounts. It is our responsibility to form an independent opinion, based on our audit, on those financial Statements and to report our opinion to you.

We conducted our audit in accordance with generally accepted auditing standards.

An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the account. It also includes an assessment of the significant accounting estimates and judgment made by the Commission in the preparation of the accounts, and of whether the accounting policies are appropriate to the Commission's circumstances, consistently applied and adequately disclosed.

### Basis of Opinion

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide sufficient evidence to give reasonable assurance that the accounts are free from material mis-statement. The Commission has kept proper books, and proper returns adequate for the purpose of our audit were received from branches not visited by us. In forming our opinion, we also evaluated the overall adequacy of the information presented in the accounts.

### Opinion

In our opinion, the financial statements together with the accounting policies and notes thereto give a true and fair view of the state of the Commission's affairs for the year ended December 31, 2010 and of its surplus and cash flow statement for the year ended on that date and in agreement with the National Identity Management Act, which established the Commission, and the Statements of Accounting standards issued by the Nigerian Accounting Standards Board as well as comply with the relevant Federal Government Financial Regulations and Circulars.

*S. S. Afemikhe & Co.*  
S. S. Afemikhe & Co.  
(Chartered Accountants)



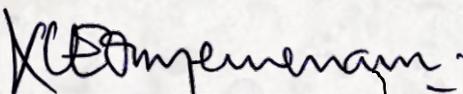
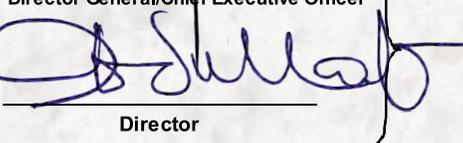
April, 2011  
Abuja, Nigeria

*Dele Otitoju & Co.*  
Dele Otitoju & Co.  
(Chartered Accountants)



## Balance Sheet as at December 31, 2010

	Notes	2010		2009	
		N	N	N	N
<b>Capital employed</b>					
Fixed Assets	2		13,776,548,783		14,508,524,039
<b>Intangible Assets</b>					
Software at Valuation	3		5,700,000,000		5,700,000,000
<b>Current Assets</b>					
Prepayments	4	356,344,632		356,344,632	
Cash and Bank	5	<u>994,933,975</u>		<u>107,187,107</u>	
		<u>1,351,278,607</u>		<u>463,531,739</u>	
<b>Current Liabilities</b>					
Accruals	6	452,479,000		452,479,000	
Other Creditors	7	307,792,896		307,792,896	
Joint Auditors		<u>13,200,000</u>		<u>12,000,000</u>	
		<u>773,471,896</u>		<u>772,271,896</u>	
Net Current Assets/(Liabilities)			<u>577,806,711</u>		<u>(308,740,157)</u>
			<u><b>20,054,355,494</b></u>		<u><b>19,899,783,882</b></u>
<b>Financed by:</b>					
Accumulated funds	8		<u>20,054,355,494</u>		<u>19,899,783,882</u>
			<u><b>20,054,355,494</b></u>		<u><b>19,899,783,882</b></u>

  
 Director General/Chief Executive Officer  
  
 Director

The notes on pages 47 to 52 form part of these financial statements

**Income and Expenditure Statement for the year ended December 31, 2010**

	Note	2010 N	2009 N
<b>Revenue/Funds:</b>			
Federal Government Subvention/ Grants	9	5,188,285,300	3,108,154,146
Private Grants, Sponsorship and Donation	10	-	17,500,000
<b>Total Income</b>		<b><u>5,188,285,300</u></b>	<b><u>3,125,654,146</u></b>
<b>Expenditure:</b>			
Operation/Administration	11	3,232,179,490	2,931,481,231
		<b><u>3,232,179,490</u></b>	<b><u>2,931,481,231</u></b>
<b>Excess of income over expenditure</b>		1,956,105,810	194,172,915
Depreciation Charge	2	(1,664,062,987)	(1,204,050,102)
<b>Surplus/(Deficit) for the year transferred to accumulated fund</b>		<b><u>292,042,823</u></b>	<b><u>(1,009,877,187)</u></b>

The notes on pages 47 to 52 form part of these financial statements

**Cash Flow Statement for the year ended December 31, 2010**

	2010		2009	
	N	N	N	N
<b>Cash flow from operating activities</b>				
Surplus/(deficit) for the year	292,042,823		(1,009,877,187)	
<b>Adjustments for:</b>				
Depreciation	<u>1,664,062,987</u>		<u>1,204,050,102</u>	
<b>Operating profit before working Capital changes</b>		1,956,105,810		194,172,915
(Increase)/Decrease in trade and other receivables				
	<u>1,200,000</u>		<u>5,000,000</u>	
<b>Net cash flow from operating activities</b>		<u>1,200,000</u>		<u>5,000,000</u>
<b>Net cash flow from operating activities</b>		1,957,305,810		199,172,915
<b>Cash flow from Investing Activities</b>				
Purchase of fixed assets	(932,087,732)		(448,483,330)	
		<u>(932,087,732)</u>		<u>(448,483,330)</u>
<b>Net cash flow from operating / investing activities</b>		<b>1,025,218,079</b>		<b>(249,310,415)</b>
Refund to Treasury - Capital Fund		(137,471,211)		-
Cash & cash equivalents at beginning		<u>107,187,107</u>		<u>356,497,522</u>
<b>Cash &amp; cash equivalents at end of period</b>		<b><u>994,933,975</u></b>		<b><u>107,187,107</u></b>
<b>Represented by:</b>				
Cash and bank		994,933,975		107,187,107
<b>Cash &amp; cash equivalents at end of period</b>		<b><u>994,933,975</u></b>		<b><u>107,187,107</u></b>

## Notes to the Financial Statements

### 1 Principal Accounting Policies

#### i) Basis of Accounting

The financial statements have been prepared under the historical cost convention

#### ii) Fixed Assets

These are stated at cost less provision for depreciation during the year.

#### iii) Depreciation

Fixed assets are depreciated on a straight line basis at rates considered adequate to write off the cost over their estimated useful lives. The rates per annum applied during the year are as follows:

	%
Office Building	10
Office Furniture & Fittings	20
Office Machines & Equipment	12.5
ICT and Computer Equipment	33.33
Motor Vehicles	25

#### iv) Gross Income

This consists of revenues received under sec. 10 (1) of the NIMC Act, 2007 and in particular Federal Government recurrent and capital grant as well as banks interest income.

**Notes to the Financial Statements (contd)**
**2 Fixed Assets**

	Notes	Land & Building N	Motor Vehicles N	ICT & Computer Equipment N	Plant & Machinery, Equipment, Furniture & Fittings N	Total N
<b>Cost</b>						
Balance as at 1-01-10		5,838,754,665	83,430,000	1,504,102,468	8,326,494,181	15,752,781,314
Additions in the year		259,898,405	47,300,000	545,712,439	79,176,888	932,087,732
Balance as at 31-12-10		<u>6,098,653,070</u>	<u>130,730,000</u>	<u>2,049,814,907</u>	<u>8,405,671,069</u>	<u>16,684,869,046</u>
Accum. Deprn. At 1-01-10		582,941,578	21,272,083	480,632,172	159,411,442	1,244,257,275
Deprn. Charged for the year		587,490,649	23,813,750	869,149,734	183,608,854	1,664,062,987
Accum. Deprn. at 31-12-10		<u>1,170,432,227</u>	<u>45,085,833</u>	<u>1,349,781,906</u>	<u>343,020,296</u>	<u>2,908,320,262</u>
Net Book Value at 31-12-10		<u><b>4,928,220,843</b></u>	<u><b>85,644,167</b></u>	<u><b>700,033,001</b></u>	<u><b>8,062,650,773</b></u>	<u><b>13,776,548,783</b></u>
Net Book Value at 31-12-09		<u><b>5,255,813,087</b></u>	<u><b>62,157,917</b></u>	<u><b>1,023,470,296</b></u>	<u><b>8,167,082,739</b></u>	<u><b>14,508,524,039</b></u>

**Notes to the Financial Statements (contd.)**

- 3 The sum of N5,700,000 represents the value placed by the Due Diligence Consultants on Integrated Card Production Facility under the 2001 Agreement with SAGEM FRANCE, which was installed and operated in several servers at the Data Centres as part of the As

	<b>2010</b>	<b>2009</b>
	<b>N</b>	<b>N</b>
<b>4 Prepayment to SAGEM</b>	<b><u>356,344,632</u></b>	<b><u>356,344,632</u></b>

This is the value of advance payment verified by the Due Diligence consultants for the supply of 8million IDD Cards by SAGEM FRANCE which were not supplied as at 4 December, 2008 when the DNCR assets were valued

	<b>2010</b>	<b>2009</b>
	<b>N</b>	<b>N</b>
<b>5 Cash and Bank</b>		
Zenith Bank Plc, Abuja	964,442	2,205,515
Zenith Bank - Overheads A/C	-	200
FinBank Plc	100,184	100,184
Skye Bank Acct.	-	52,153,692
UBA Plc (Dom)	1,050,000	339,600
UBA Plc (Donations and Grants)	12,846,760	52,387,916
CBN Capital A/C	979,972,589	-
Access Bank Plc	-	-
	<b><u>994,933,975</u></b>	<b><u>107,187,107</u></b>

<b>6 Amount due to SAGEM</b>	<b><u>452,479,000</u></b>	<b><u>452,479,000</u></b>
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This represents the amount of US\$3.666million at an Exchange Rate of N123 to US\$1.00 verified by the Due Diligence Consultants as due to SAGEM FRANCE which was not paid as at 31 December 2008. However, the Federal Government (FG) has committed funds in the sum of N422.938million at an Exchange Rate of N133.0 to US\$1.00 based on the approved sum of US\$3.180million which is in an ESCROW Account with ZENITH BANK PLC as approved the by the F. G. until SAGEM FRANCE meets the preconditions to access the funds.

<b>7 Other Liabilities</b>		
Local Contractors	90,925,439	90,925,439
Staff Liabilities	180,498,790	180,498,790
Rent Liabilities	36,368,667	36,368,667
	<b><u>307,792,896</u></b>	<b><u>307,792,896</u></b>

These are Liabilities as verified by the Due Diligence Consultants for executed contracts carried out by Local Contractors and other third party liabilities and staff salaries which has remain unpaid and outstanding.

**Notes to the Financial Statements (contd.)**

	<b>2010</b>	<b>2009</b>
	<b>N</b>	<b>N</b>
<b>8 Accumulated Fund</b>		
Accumulated fund brought forward	19,899,783,882	20,909,661,069
Net surplus/(deficit) for the year	292,042,823	(1,009,877,187)
Refund to Treasury - Capital Fund	<u>(137,471,211)</u>	<u>-</u>
	<u>20,054,355,494</u>	<u>19,899,783,882</u>
Accumulated fund carried forward	<u><b>20,054,355,494</b></u>	<u><b>19,899,783,882</b></u>
<b>9 Federal Government Grants</b>		
Capital Grants	1,731,937,312	313,056,250
Recurrent subvention Personnel (Net)	2,069,475,323	2,014,229,661
Recurrent subvention Overhead (Net)	<u>1,386,872,665</u>	<u>780,868,235</u>
	<u><b>5,188,285,300</b></u>	<u><b>3,108,154,146</b></u>
<b>10 Other Income</b>		
(Private Sponsorship / Grants / Donations)		
Cross Rivers State	-	17,500,000
	<u>-</u>	<u>17,500,000</u>
	<u><b>-</b></u>	<u><b>17,500,000</b></u>

**Notes to the Financial Statements (contd)**

11	<b>Expenditure: Operational/Administration</b>	<b>2010 N</b>	<b>2009 N</b>
	Salaries and Wages	2,161,259,825	2,218,192,449
	Insurance Charges	76,917,342	277,435,220
	Licences and patents	673,492	-
	Medicals	1,513,480	1,342,932
	NIMC Football Club	1,676,500	1,473,000
	Professional fee/Services	206,487,275	225,096,583
	Audit Fees	13,200,000	12,000,000
	Motor Vehicle repairs & Maintenance	19,189,445	4,610,428
	Security services	37,099,239	8,296,670
	Entertainment /Hospitality	21,171,017	559,320
	Cleaning and Fumigation	6,006,363	10,522,669
	Terminal/Burial Benefit	-	190,000
	Office Accommodation/Rent	41,282,479	12,418,683
	Board/Management C'tees/Sitting Allowance	44,036,091	837,002
	Electricity, Fuel & Other Utility	21,439,614	10,688,518
	Maintenance of Plant/Generator	43,475,293	6,181,833
	Foreign Training	50,836,541	2,344,373
	Local transport and travelling	82,780,973	36,263,943
	Local Training & Seminar	114,750,077	30,539,748
	Office Consumables/Stationeries	42,092,248	29,234,636
	Telephone & Courier Expenses etc	6,037,956	4,529,671
	Overseas travels	83,372,006	19,887,117
	Printing and publications	932,500	206,700
	Publicity & advertisement	17,673,872	3,549,167
	Computer consumables and internet Hosting	8,231,312	505,680
	Repairs and Maintenance of Office Equipment	23,399,267	14,281,604
	Bank charges	619,283	293,285
	Biometrics Registration of Civil Servants	106,026,000	-
		<b><u>3,232,179,490</u></b>	<b><u>2,931,481,231</u></b>

**2010**

12.a FG Subvention/Grants		Personnel	Overheads/ Operations Cost	Capital Grant	Total
		Cost			
		N	N	N	N
Amount received	(Net)	2,069,475,323	1,386,872,665	1,731,937,312	5,188,285,300
		<b>2,069,475,323</b>	<b>1,386,872,665</b>	<b>1,731,937,312</b>	<b>5,188,285,300</b>

**2009**

12.b FG Subvention/Grants		Personnel	Overheads/ Operations Cost	Capital Grant	Total
		Cost			
		N	N	N	N
Amount received	(Net)	2,014,229,661	780,868,235	313,056,250	3,108,154,146
		<b>2,014,229,661</b>	<b>780,868,235</b>	<b>313,056,250</b>	<b>3,108,154,146</b>

# THE LOCAL GOVERNMENT OFFICES OF NIMC

## ABIA

LGA	OFFICE ADDRESS
UMUAHIA NORTH	ODIDANYANWU ABA RD. P M B 1022 LGA SECRETARIAT UMUAHIA ABIA STATE
OBINGWA	MGBOKO LGA SECRETARIAT ABA ABIA STATE
IKWUANO	ISIALA OBORO IKOT EKPENE RD. LGA SECRETARIAT IKWUANO ABIA STATE
UMUAHIA SOUTH	APUMIRI UBAKALA P M B 1001 LGA SECRETARIAT ABIA STATE.
UGWUNAGBO	OSUSUAKU LGA SECRETARIAT NGWA ABIA STATE.
ABA SOUTH	ABA TOWN HALL, ABA ABIA STATE.
UKWA WEST	OKE-IKPE LGA SECRETARIAT UKWA NGWA ABIA STATE
UMUNNEOCHI	AMUDA LGA SECRETARIAT UMUNNEOCHI ABIA STATE
ABA NORTH	EZIAMA ABA LGA SECRETARIAT ABA NORTH ABIA STATE.
ISIALANGWA NORTH	OKPUALANGWA LGA SECRETARIAT ISIALANGWA ABIA STATE.
BENDE	AMAOGWU BENDE LGA SECRETARIAT P M B 1 BENDE ABIA STATE
ISIALANGWA SOUTH	OMOBA LGA SECRETARIAT ISIALANGWA NGWA SOUTH, ABIA STATE.
OHAFIA	EBEM OHAFIA SECRETARIAT OHAFIA ABIA STATE.
OSISIOMA	OSISIOMA NGWA LGA SECRETARIAT ABIA STATE.

## LGA OFFICE ADDRESS

UKWA EAST	AKWETE LGA SECRETARIAT UKWA NGWA ABIA STATE.
ISIKWUATO	MBALANO LGA SECRETARIAT ISIKWUATO ABIA STATE.
AROCHUKWU	AGBAGWU LGA SECRETARIAT AROCHUKWU ABIA STATE.

## ADAMAWA

SONG	SHOPPING COMPLEX, SONG LGA, ALONG GOMBI ROAD
MICHIKA	MICHIKA LGA SECRETARIAT, ALONG MAIDUGURI ROAD.
FUFORE	FUFORE-GURIN ROAD, FUFORE
MAIHA	ADJASCENT UBA, SABON LAYI WARD, MAIHA
NUMAN	NUMAN LOCAL GOVERNMENT SECRETARIAT, NUMAN
HONG	KILBA HALL, HONG LG SECRETARIAT
YOLA-SOUTH	YOLA-SOUTH LGA SECRETARIAT, NEAR LAMIDO'S PALACE, YOLA
SHELLENG	LGA SECRETARIAT, SHELLENG
GUYUK	GUYUK LGA SECRETARIAT, GUYUK
MUBI-SOUTH	MUBI-NORTH LGA SECRETARIAT, MUBI
GOMBI GANYE	LEKO STREET NEAR AGRIC BANK, GANYE
TOUNGO	OPPOSITE LGA SECRETARIAT, TOUNGO
LAMURDE	GYAWANA DEVELOPMENT AREA SECRETARIAT, ALONG GOMBE ROAD, GYAWANA.
GIREI	GIREI LGA SECRETARIAT ANNEX, ALONG SONG ROAD, GIREI.
JADA	OLD LOCAL GOVERNMENT SECRETARIAT, JADA.
MAYO-BELWA	LOCAL GOVERNMENT SECRETARIAT, ALONG YOLA ROAD.
YOLA-NORTH	YOLA-NORTH LOCAL GOVERNMENT SECRETARIAT, JIMETA.
MADAGALI	MADAGALI LOCAL GOVERNMENT SECRETARIAT, ALONG MADUGURI ROAD, GULAK.
DEMSA	OLD SDP PARTY SACRETARIANT, ALONG NUMAN ROAD, DEMSA

LGA	OFFICE ADDRESS
ABAK	LOCAL GOVERNMENT SECRETARIAT, ABAK
EASTERN OBOLO	LOCAL GOVERNMENT SECRETARIAT, EASTERN OBOLO
EKET	FORMER NRC SECRETARIAT, EKET –ORON ROAD. EKET
ESIT EKET	LOCAL GOVERNMENT SECRETARIAT, ESIT EKET
ESSIEN UDIM	LOW COST HOUSING ESTATE, AFAHA IKOT EBAK
ETIMEKPO	NO. 6 LOW COST HOUSING ESTATE, UTU ETIM EKPO, ETIM EKPO
ETINAN	LOCAL GOVERNMENT SECRETARIAT, ETINAN
IBENO	LOCAL GOVERNMENT SECRETARIAT, UKPENKANG
IBESIKPO ASUTAN	COUNCIL SECRETARIAT, IBESIKPO ASUTAN
IBIONO IBOM	LOW COST HOUSING, OKO ITA, IBIONO IBOM
IKA	LOCAL GOVERNMENT SECRETARIAT, URUA INYANG
IKONO	LOCAL GOVERNMENT SECRETARIAT, IBIKU NTOK OKPO, IKONO
IKOT ABASI	CRAFT CENTRE, CONSULATE ROAD, IKOT ABASI
IKOT EKPENE	12 ABA ROAD, IKOT EKPENE
INI	LOCAL GOVERNMENT SECRETARIAT, ODORO IKPE
ITU	LOCAL GOVERNMENT SECRETARIAT, MBAK ATAI
MBO	LOW COST HOUSING, MBO
MKPAT ENIN	LOCAL GOVERNMENT SECRETARIAT, MKPAT ENIN
NSIT ATAI	LOW COST HOUSING, BEHIND COUNCIL SECRETARIAT
NSIT UBUIUM	EKEFRE DRIVE BY CORPERS LODGE, IKOT EDIBON
NSIT IBOM	LOCAL GOVERNMENT SECRETARIAT, AFAHA OFFIONG, NSIT IBOM L.G.A.
OBOT AKARA	LOW COST HOUSING, NTO EDINO, OBOT AKARA
OKOBO	LOW COST HOUSING ESTATE, OKOBEDI, OKOBO.

LGA	OFFICE ADDRESS
ONNA	LOCAL GOVERNMENT SECRETARIAT, ABAT, ONNA L.G.A.
ORON	LOCAL GOVERNMENT SECRETARIAT, ORON L.G.A.
ORUK ANAM	LOCAL GOVERNMENT SECRETARIAT, IKOT EBRITAM ORUK ANAM L.G.A.
UDUNG UKO	LOW COST HOUSING ESTATE, EYOKPONUNG, UDUNG UKO L.G.A.
UKANAFUN	LOCAL GOVERNMENT SECRETARIAT, UKANAFUN.
URUAN	LOCAL GOVERNMENT SECRETARIAT, IDU, URUAN L.G.A.
URUE OFFONG/ORUKO	LOCAL GOVERNMENT SECRETARIAT, ORUKO.
UYO	LOW COST HOUSING, BY FEDERAL MEDICAL CENTRE, ABAK ROAD.

## ANAMBRA

AGUATA	ORLU ROAD EKWULOBIA
AYAMELUM	ANAKU TOWN
ANAMBRA EAST	OTUOCHA
ANAMBRA WEST	NZAM
ANA OCHA	ADAZI-ANI
AWKA NORTH	ACHALLA
AWKA SOUTH	ZIK'S AVENUE, AMAWBIA
DUNUKOFIA	ONITSHA-UKPO ROAD, UKPO
EKWUSIGO	ONITSHA-OWERRI ROAD, OZUBULU
IDEMILI NORTH	OLD ONITSHA-ENUGU ROAD, GIDI
IDEMILI SOUTH	OJOTO –UNO
IHIALA	ONITSHA-OWERRI ROAD, IHILAA
NJIKOKA	ONITSHA-ENUGU OLD ROAD, ABAGANA

LGA	OFFICE ADDRESS
NNEWI NORTH	UMUDIM, NNEWI
NNEWI SOUTH	UKPOR
OGBARU	ONITSHA - OSAMALA ROAD, ATANI
ONITSHA NORTH	PARK ROAD GRA, ONITSHA
ONITSHA SOUTH	FEGGE, ONITSHA
ORUMBA NORTH	AJALI
ORUMBA SOUTH	EKWULOBIA ROAD, UMUNZE
OYI	AWKUZU-UMULERI ROAD, NTEJE

## BAUCHI

ALKALERI	NO 33, FED. LOW-COST HOUSING ESTATE, NEAR GENERAL HOSPITAL
BAUCHI	BAUCHI DEVT. AREA OFFICE, ALONG GOMBE ROAD.
BOGORO DAMBAM	LOCAL GOVT. SECRETARIAT OPPOSITE CENTRAL MOTOR PARK, DAMBAM.
DARAZO DASS	ALONG KARI ROAD. OLD MATERNITY, TSOHON GARI, DASS.
GAMAWA	FORMER SDP SECRETARIAT
GANJUWA	ALONG BAUCHI ROAD, KAFIN MADAKI.
GIADE	MISAU ROAD, OPP. LEA OFFICE, GIADE
ITAS-GADAU	OPP. POLICE STATION, FED. LOW-COST HOUSING ESTATE, ITAS.
JAMA'ARE	OPP. RIVER, UNGUWAR GABAR, JAMA'ARE.
KATAGUM	LOCAL GOVT. GARAGE, GRA ROAD, AZARE.
KIRFI	ALONG WANKA ROAD, KIRFI.
MISAU	EMIR'S PALACE ROAD, MISAU.
NINGI	FORMER SDP SECRETARIAT, ALONG BAUCHI ROAD.
SHIRA	KANO ROAD, NEAR LGA SECRETARIAT, YANA

LGA	OFFICE ADDRESS
TAFAWA BALEWA	OPP. POLICE STATION, ALONG BUNUNU ROAD.
TORO	LGA SECRETARIAT.
WARJI	JARMA HOUSE, NEAR CENTRAL MOSQUE
ZAKI	OLD LGA SECRETARIAT, KATAGUM, ZAKI LGA.

## BAYELSA

BRASS	FIRE SERVICE STATION BRASS
EKEREMOR	LGA SECRETARIAT
KOLOKUMA/OPOKUMA	LGA SECRETARIAT
NEMBE	BASSAMBIRI NEMBE
SOUTHREN IJAW	TOWN HALL OPOROMA
YENAGOA	LGA SECRETARIAT
OGBIA	STATE OFFICE
SAGBAMA	OPP. LGA SECRETARIAT

## BENUÉ

ADO	LGA SECRETARIAT, IGUMALE TOWN
AGATU	LGA SECRETARIAT, OBAGAJI TOWN
APA	LGA SECRETARIAT, UGBOKPO TOWN
BURUKU	LGA SECRETARIAT, BURUKU TOWN
GBOKO	LGA SECRETARIAT, TOR TIV ROAD GBOKO
GUMA	LGA SECRETARIAT, GBAJIMBA TOWN
GWER-EAST	LGA SECRETARIAT, ALIADE TOWN
GWER-WEST	LGA SECRETARIAT, NAKA TOWN
KATSINA ALA	LGA BUILDING KATSINA-ALA TOWN
KONSHISHA	LGA SECRETARIAT TSE-AGBERAGBA TOWN
KWANDE	LGA BUILDING, RICE MILL ROAD ADIKPO

LGA	OFFICE ADDRESS
LOGO	LGA SECRETARIAT, UGBA
MAKURDI	LGA SECRETARIAT, MAKURDI
OBI	LGA BUILDING, OBARIKE ITO.
OGBADIBO	LGA SECRETARIAT, COURT OTUKPA
OHIMINI	LGA SECRETARIAT, IDEKPA
OJU	BEHIND JEHOVAH WITNESS HALL OJU
OTUKPO	LGA SECRETARIAT, OCHI IDOMA ROAD OTUKPO
OKPOKWU	LGA SECRETARIAT, OKPOGA
TARKA	LGA SECRETARIAT, ANNUEN
UKUM	LGA SECRETARIAT, SANKERA
USHONGO	NPC BUILDING LESSEL
VANDEIKYA	LGA BUILDING VANDEIKYA

## BORNO

ABADAM	NEAR VIEWING CENTER MALUM FATORI
A/UBA	OPPOSITE EMIRE'S PALACE ASKIRA
BAMA	LG LODGE
BAYO	NEAR LGA SECRETARIAT BIRIYEL
BIU	BIU LGA SECRETARIAT
CHIBOK	NEW 20 HOUSING ESTATE
DAMBOA	LGA OLD SECRETARIATE
DIKWA	DIKWA LGA SECRETARIAT
GUBIO	NEAR THE DH'S PALACE GUBIO
GUZAMALA	WITHIN LGA SECRETARIAT
GWOZA	WITHIN LGA SECRETARIAT
HAWUL	NEAR THE LGA SECRETARIAT, AZARE
JERE	JERE LINE TERMINUS OLD MAIDUGURI

LGA	OFFICE ADDRESS
KAGA	LGA OLD WORKS DEPT. OFFICE
KALABALGE	RANN LG SECRETARIAT
KONDUGA	KONDUGA LGA SECRETARIAT
KUKAWA	KUKAWA LGA SECRETARIAT
K/KUSAR	BLOCK II 20 HOUSING ESTATE GOMBE RD
MAFA	20 HOUSING UNIT MAFA
MAGUMERI	NEAR THE DH'S PALACE MAGUMERI
MMC	FED. SEC. COMPLEX JOS RD MAIDUGURI
MARTE	NEAR VIEWING CENTER OLD MARTE
MOBBAR	OPPOSITE DH'S PALACE DAMASAK
MONGUNO	FSP CLINIC MONGUNO NEAR DH'S PALACE
NGALA	WULGO RD OLD SECRETARIAT GAMBORU
NGANZAI	LGA SECRETARIAT
SHANI	NEAR CHIEF OF SHANIS'S PALACE

## CROSS RIVERS

ABI	COUNCIL HQTRS – ITIGIDI
AKAMKPA	FORMER LGA GUEST HOUSE AKAMKPA
AKPABUYO	INVESTMENT HOUSE
BAKASSI	IKOT OKON-AKAUBON
BEKWARRA	COUNCIL HQTRS ABUOCHI CHI
BIASE	COUNCIL HQTRS IBOGO
BOKI	FORMER EDUCATION AUTHORITY BUILDING OKUNDE
CALABAR-MUNICIPALITY	COUNCIL HQTRS-CALABAR
CALABAR-SOUTH	MAIN AVENUE BY YELLOW-DUKE STREET
ETUNG	COUNCIL HQTRS ETUNG
IKOM	FORMER NRC BUILDING IKOM
OBANLIKU	OLD OBUDU RD SANKWALA
OBUBRA	COUNCIL HQTRS OBUBRA
OBUDU	FORMER SDP BUILDING OBUDU
ODUKPANI	COUNCIL HQTRS ODUKPANI
OGOJA	COUNCIL HQTRS OGOJA
YAKURR	BEHIND EKOKOL HOTEL UGEP
YALA	COUNCIL HQTRS OKPOMA

## DELTA

LGA	OFFICE ADDRESS
ANIOCHA NORTH	ANIOCHA NORTH LGA SECRETARIAT, ISSELE-JUKU, DELTA STATE
ANIOCHA SOUTH	ANIOCHA SOUTH LGA SECRETARIAT ANNEX, OGWASHI-JUKU, DELTA STATE.
BOMADI	BOMADI LGA SECRETARIAT, BOMADI, DELTA STATE.
BURUTU	BURUTU LGA COUNCIL SHOPPING COMPLEX, BURUTU, DELTA STATE.
ETHIOPE EAST	19, URHIE STREET, ISIOKOLO, DELTA STATE.
ETHIOPE WEST	ETHIOPE WEST LGA SECRETARIAT, OGHARA, DELTA STATE.
IKA NORTH EAST	IKA NORTH-EAST LGA SECRETARIAT, OWA-OYIBU, DELTA STATE.
IKA SOUTH	LOW COST HOUSING ESTATE, AGBOR, DELTA STATE
ISOKO NORTH	OPPOSITE WATER BOARD, HOSPITAL ROAD, OZORO, DELTA STATE
ISOKO SOUTH	ISOKO SOUTH LGA SECRETARIAT, OLEH, DELTA STATE
NDOKWA EAST	6, OWELLE DRIVE, OGBE-UKWU QTRS, ABOH, DELTA STATE
NDOKWA WEST	NDOKWA WEST LGA SECRETARIAT, KWALE, DELTA STATE.
OKPE	OLD PALACE ROAD, OREROKPE, DELTA STATE.
OSHIMILI NORTH	OSHIMILI NORTH LGA SECRETARIAT, AKWUKWU-IGBO, DELTA STATE.
OSHIMILI SOUTH	FED. SECRETARIAT COMPLEX, OKPANAM ROAD, ASABA, DELTA STATE.
PATANI	6, EKISA ROAD, PATANI TOWN, DELTA STATE.
WARRI SOUTH-WEST	ALADJA/OGBE-IJOH ROAD, BEHIND POLICE STATION, OGBE-IJOH, DELTA STATE.

## LGA OFFICE ADDRESS

LGA	OFFICE ADDRESS
SAPELE	SAPELE LGA SECRETARIAT, SAPELE, DELTA STATE.
UDU	OTOR-UDU MAIN TOWN ROAD, BY THE TOWN HALL, OTOR-UDU, DELTA STATE.
UGHELLI NORTH	UGHELLI NORTH LGA SECRETARIAT, UGHELLI, DELTA STATE.
UGHELLI SOUTH	UGHELLI SOUTH LGA SECRETARIAT, OTU-JEREMI, DELTA STATE.
UKWUANI	NEW SAPELE/AGBOR ROAD, BEHIND RICO PALACE HOTEL OBIARUKU, DELTA STATE.
UWVIE	6 OBIMMA STREET, OFF REFINARY ROAD, EFFURUN, DELTA STATE.
WARRI NORTH	OLD SECRETARIAT, KOKO ROAD, KOKO, DELTA STATE.
WARRI SOUTH	10, SWAMP ROAD, MARINE BASE, WARRI, DELTA STATE.

## EBONYI

ABAKALI	ABAKALI LGA SECRETARIAT
AFIKPO NORTH	AFIKPO NORTH LGA SECRETARIAT
AFIKPO SOUTH	AFIKPO SOUTH SECRETARIAT
EBONYI	EBONYI LGA SECRETARIAT
EZZA NORTH	EZZA NORTH LGA SECRETARIAT
EZZA SOUTH	EZZA SOUTH LGA SECRETARIAT
IKWO	IKWO LGA SECRETARIAT
ISHIELU	ISHIELU LGA SECRETARIAT
IVO	IVO LGA SECRETARIAT
IZZI	IZZI LGA SECRETARIAT
OHAOZARA	OHAOZARA LGA SECRETARIAT
OHAUKWU	OHAUKWU LGA SECRETARIAT
ONICHA	ONICHA LGA SECRETARIAT
HEADQUARTERS	21 EMEFOR STR. NTEZI ABBA

EDO	
LGA	OFFICE ADDRESS
AKOKO-EDO	OLD MAGISTRATE COURT BUILDING QUARTERS, IGARRA
EGOR	EGOR L.G.A SECRETARIAT BEHIND EDAEKEN MKT, USELU B/C
ESAN CENTRAL	25,ESON STREET BANK ROAD, IRRUA, EDO STATE
ESAN NORTH – EAST	ESAN EAST SECRETARIAT, POLICE STATION, UROMI EDO STATE
ESAN SOUTH - EAST	G.R.A BY CHAIRMAN Q TRS, UBIAJA, EDO STATE
ESAN WEST	ESAN WEST L.G.A SECRETARIAT BENIN AUCHI ROAD, EKPOMA
ETSAKO CENTRAL	FORMER WOMEN DEVELOPMENT CENTRE, FUGAR, EDO STATE
ETSAKO EAST	AUCHI- BODE
ETSAKO WEST	ETSAKO WEST L.G.A SECFRETARIAT BENIN AUCHI ROAD, AGENEBODE
IGUEBEN	IGUEBEN L.G.A SHOPPING CENTRE IGUEBEN, EDO STATE
IKPOBA-OKHA	IKPOBA – OKHA L.G.A SECRETARIAT IDOGBO B/C
OREDO	OREDO L.G.A SECRETARIAT KING SQUARE B/C
ORHIONMWON	BEHIND ORHIONMWON L.G.A SECRETARIAT BENIN-ASABA EXPRESS WAY, ABUDU
OVI NORTH EAST	LOCAL GOVT. SECRETARIAT MISSION ROAD, OKADA
OVI SOUTH	OVI/WEST L.G.A SECRETARIAT IGUOBASUWA, EDO STATE
OWAN EAST	MINISTRY OF EDUCATION, AFUZE EXPRESS ROAD, AFUZE, EDO STATE
OWAN WEST	OWAN WEST L.G.A SECRETARIAT, SABOGIDA/OHONMORA ROAD, SABOGIDA ORA, EDO STATE

LGA	OFFICE ADDRESS
UHUNMODE	LEGISLATIVE ARM BLOCKS, ASO ROCK, BENIN AUCHI ROAD, EHOR, EDO STATE
EKITI	
MOBA L.G.A OTUN EKITI	LOCAL GOVT OPEN LIBRARY OTUN EKITI
GBONYIN L.G.A ODE EKITI	AGBADO ROAD ODE EKITI
EMURE L.G.A EMURE EKITI	EMURE L.G.A MARKET COMPLEX, BESIDES EMURE CENTRAL MOTOR PARK EMURE EKITI
IKERE L.G.A IKERE EKITI	BETTER LIFE BUILDING, ALONG LOCAL GOVERNMENT SECRETARIAT, MOSHOOD ROAD, IKERE EKITI
I REPODUN IFELODUN L.G.A	LOCAL GOVERNMENT SECRETARIAT, IGEDE EKITI
IKOLE LOCAL GOVERNMENT IKOLE EKITI	LOCAL GOVERNMENT BETTER LIFE OFFICE, IKOLE EKITI
OYE L.G.A OYE EKITI	FORMER COMMUNITY BANK, OYE EKITI
ISE/ORUN L.G.A ISE EKITI	OLD SECRETARIAT, NEW IJAN EKITI ROAD, ISE EKITI
IDO/OSI L.G.A IDO EKITI	FORMER S.D.P PARTY HOUSE, ALONG USI ROAD, IDO EKITI
ILEJEMEJE L.G IYE EKITI	UMUROKO TOWN HALL, IYE- EKITI
ADO L.G.A ADO EKITI	1 PROF. ADEWUMI FAJANA LANE, STATE HOUSING ESTATE, ADOEKITI
IJERO L.G.A IJERO EKITI	LOCAL GOVT. SECRETARIAT COMPLEX, IJERO – EKITI
EKITI SOUTHWEST L.G.A ILAWE EKITI	COMPREHENSIVE HEALTH CTR COMPOUND, OKE ADIN QTRS, BESIDES LGSTC, ILAWE EKITI
EFON L.G.A EFON EKITI	FORMER HAPPY DAY HOTEL, OPPOSITE EKITI STATE GOVT. COLLEGE, EFON ALAAYE EKITI
EKITI EAST L.G.A	CO OPERATIVE BUILDING, OBADORE, OMOU EKITI
EKITI WEST L.G.A ARAMOKO EKITI	EKIT WEST L.G.A. SECRETARIAT, ARAMOKO EKITI

## ENUGU

LGA	OFFICE ADDRESS
ANI NRI	NDEABOR
AWGU	AWGU
ENUGU EAST	NKWO NIKE
ENUGU NORTH	5 RIDGEWAY ROAD GRA ENUGU
ENUGU SOUTH	UWANI ENUGU
EZEAGU	AGUOBU OWA
IGBO ETITI	OGBEDE
IGBO EZE NORTH	OGUTE ENUGU-EZIKE
IGBO EZE SOUTH	IBAGWA-AKA
ISI-UZO	IKEM
NKANU EAST	AMAGUNZE
NKANU WEST	AGBANI
NKANU WEST	AGBANI
OJI RIVER	OJI-RIVER
UDENU	UDENU OBOLLO AFOR
UDI	HQ UDI LGA
UZO UWANI	ADANI

## FCT

ABAJI	TOTO ROAD, (FORMER PEOPLE'S BANK)
AMAC	L.E.A. PRI. SCH., ZONE 3, WUSE ABUJA.
BWARI	BWARI AREA COUNCIL SECRETARIAT, BWARI ABUJA, FCT
GWAGWALADA	DIRECTORATE OF MUSLIM PILGRIMS AFFAIRS FCTA, OPP. FCDA SECRETARIAT GWAGWALADA, ABUJA. FCT
KUJE	OLD SECRETARIAT, ALONG GWAGWALADA ROAD, KUJE, ABUJA. FCT.
KWALI	KWALI AREA COUNCIL SECRETARIAT, KWALI ABUJA, FCT.

## GOMBE

AKKO	LOCAL GOV. G.R.A. QUARTERS KUMO
BALANGA	ADJACENT UNION BANK TALASSE

## LGA OFFICE ADDRESS

BILLIRI	OPPOSITE LOCAL GOV. SECRETARIAT BILLIRI
DUKKU	EMIRS DRIVE DUKKU
FUNAKAYE	OLD WORKS DEPT. BAJOGA
GOMBE	BEHIND GOMBE LOCAL GOVT.
KALTUNGO	BEHIND CENTRAL MOTOR PARK KALTUNGO
KWAMI	ADJ. WOMEN DEV.CENTRE MALLAMSIDI
NAFADA	OLD MATERNITY NAFADA
SHONGUM	OPPOSITE LOCAL GOVT. SECT. BOH
YAMALTU/DEBA	FAGGE QTRS. DEBA

## IMO

ABOH MBAISE,	ABOH,LGA HQTRS
AHIAZU MBAISE,	AFORU, LGA HQTRS
EHIME MBANO	EHIME,LGA ,HQTRS,
EZINIHITE	ITU,LGA HQ
IDEATO NORTH	URUALLA,LGA, HQTRS
IDEATO SOUTH	DIKERUAFA, LGA HQTRS
IHETTE UBOMA	ISINWEKE, LGA HQTRS
IKEDURU	IHO, LGA HQTRS
ISIALA MBANO	UMUELEMAI, LGA HQTRS
ISU	UMUNDUGBA, LGA HQTRS
MBAITOLI	NWAORIE-UBI, LGA HQTRS
NGOR-OKPALA	UMUNEKE, LGA HQTRS
NJABA	NNENASA, LGA HQTRS
NWANGELE	AMAIGBO, LGA HQTRS
NKWERE	MGBABANO, LGA HQTRS
OOWO	OTOKO, LGA HQTRS
OGUTA	OGUTA, LGA HQTRS
OHAJI/EGBEMA	MMAHU, LGA HQTRS
OKIGWE	OKIGWE, LGA HQTRS
ONUIMO	OKWE, LGA HQTRS

LGA	OFFICE ADDRESS
ORLU	ORLU, LGA HQTRS
ORSU	AWODEMILI, LGA HQTRS
ORU-EAST	OMUMA, LGA HQTRS
ORU-WEST	MGBIDI, LGA HQTRS
OWERRI-URBAN	OW/MUNICIPAL, LGA HQTRS
OWERRI NORTH	URATTAM, LGA HQTRS
OWEERI WEST	UMUGUMA, LGA HQTRS

## JIGAWA

AUYO	L. G SECRETARIAT
BABURA	POPULATION OFFICE
BIRNINKUDU	L. G SECRETARIAT
BIRNIWA	L. G SECRETARIAT
BUJI	POPULATION OFFICE
DUTSE	POPULATION OFFICE
GAGARAWA	L. G SECRETARIAT
GARKI	L. G SECRETARIAT
GURI	L. G SECRETARIAT
GUMEL	L. G SECRETARIAT
GWARAM	LOCAL EDUCATION OFFICE
GWIWA	L. G SECRETARIAT
HADEJIA	N.A.WORKS OFFICE
JAHUN	L. G SECRETARIAT
KAZAURE	L. G SECRETARIAT
KAUGAMA	L. G SECRETARIAT
KIYAWA	POPULATION OFFICE
KAFIN HAUSA	LOCAL EDUCATION OFFICE
KIRIKASAMMA	L. G SECRETARIAT
MAIGATARI	POPULATION OFFICE
MALAM-MADORI	POPULATION OFFICE
MIGA	L. G SECRETARIAT
RINGIM	RINGIM WHITE MOTEL
RONI	L. G SECRETARIAT
S/TANKARKAR	L. G SECRETARIAT
TAURA	L. G SECRETARIAT
YANKWASHI	L. G SECRETARIAT

## KADUNA

LGA	OFFICE ADDRESS
KADUNA NORTH LGA	5 YAKUBU GOWON WAY KADUNA
IGABI LGA RIGACHIKUN	DEVELOPMENT AREA SECRETARIAT, ALONG KADUNA ZARIA ROAD
KAGARKO LGA	OLD LGA SECRETARIAT KAGARKO
CHIKUN LGA	LOCAL GOVERNMENT SECRETARIAT KUJAMA
KADUNA SOUTH LGA	COUNCIL CHAMBER LOCAL GOVERNMENT SECRETARIAT KAKURI
KAURU LGA	LOCAL GOVERNMENT SECRETARIAT KAURU
KUBAU LGA	BY SANI ABACHA WAY ANCHAU, AFTER IKARA ROAD
KUDAN LGA	LOCAL GOVERNMENT SECRETARIAT HUNKUYI
SOBA LGA	LOCAL GOVERNMENT SECRETARIAT MAIGANA
IKARA LGA	LOCAL GOVERNMENT SECRETARIAT IKARA
LERE LGA	LOCAL GOVERNMENT SECRETARIAT SAMINAKA
ZANGO KATAF LGA	LOCAL GOVERNMENT SECRETARIAT (OLD) ZONKWA
KACHIA LGA	LOW-COST HOUSING ESTATE KACHIA (OFFICE ALLOCAQTED BY LGA OUTSIDE SECRETARIATE,
ZARIA LGA	LOCAL GOVERNMENT SECRETARIAT ZARIA
MAKARFI LGA	LOCAL GOVERNMENT SECRETARIAT MAKARFI
GIWA LGA	LOCAL GOVERNMENT SECRETARIAT GIWA

## KATSINA

LGA	OFFICE ADDRESS
BAKORI	LOCAL EDUCATION OFFICE, EDUCATION DEPARTMENT, BAKORI.
BATAGARAWA	INSIDE LGA SECRETARIAT
BATSARI	BEHIND LGA SECRETARIAT
BAURE	OPPOSITE LGA SECRETARIAT
BINDAWA	OLD AGRIC DEPARTMENT BINDAWA TOWN
CHARANCHI	OLD HEALTH DEPARTMENT CHARANCHI TOWN
DANDUME	INSIDE LGA SECRETARIAT
DANJA	INSIDE LGA SECRETARIAT
DANMUSA	OLD HEALTH DEPARTMENT YANTUMAKI ROAD DANMUSA TOWN
DAURA	OLD NATIVE AUTHORITY NEAR EMIR'S PALACE DAURA
DUTSI	LGA SECRETARIAT PREMISES
DUTSINMA	OPPOSITE ISAH KAITA COLLEGE OF EDUCATION DUTSINMA
FASKARI	LOCAL GOVERNMENT'S WORKS DEPARTMENT
FUNTUA	ZARIA ROAD, FUNTUA
INGAWA	EDUCATION SECRETARIAT INGAWA
JIBIA	LGA SECRETARIAT
KAFUR	OPPOSITE LOCAL GOVERNMENT SECRETARIAT
KAITA	NEAR DISTRICT HEAD'S PALACE, KAITA TOWN
KANKARA	NEAR PLATINUM HABIB BANK KANKARA TOWN
KANKIA	KATSINA/KANO ROAD OPPOSITE LOWCOST HOUSES KANKIA
KATSINA	OLD NATIVE AUTHORITY PREMISES, NEAR EMIR'S PALACE KATSINA PALACE
KURFI	OPPOSITE POLICE STATION KURFI TOWN
KUSADA	OPPOSITE POLICE OLD LOCAL GOVERNMENT SECRETARIAT STATION, KUSADA TOWN

## LGA OFFICE ADDRESS

LGA	OFFICE ADDRESS
MAI'ADUA	LOCAL GOVERNMENT SECRETARIAT PREMISES
MALUMFASHI	BEHIND LGA SECRETARIAT
MANI	OLD NRC SECRETARIAT
MASHI	NEAR DISTRICT HEAD'S OFFICE, MASHI TOWN
MATAZU	OLD AGRIC DEPARTMENT, MATAZU TOWN
MUSAWA	OLD LGA SECRETARIAT, MUSAWA TOWN
RIMI	LGA SECRETARIAT
SABUWA	ALONG BIRNIN GWARI ROAD, SABUWA TOWN
SAFANA	NEAR POLICE STATION, SAFANA TOWN
SANDAMU	LGA SECRETARIAT
ZANGO	AGRIC DEPARTMENT LGA, ZANGO TOWN

## KEBBI

ALIERO	LOCAL GOVERNMENT SECRETARIAT
AREWA	BESIDE POLICE STATION KANGIWA
ARGUNGU	BESIDE U.B.A ARGUNGU BRANCH
AUGIE	BESIDE LG SECRETARIAT
BAGUDO	LOCAL GOVERNMENT SECRETARIAT BAGUDO
BIRNIN KEBBI	NI'MA GUEST INN, NEAR ZINARI HOTEL BIRNIN KEBBI
BUNZA	OPPOSITE IZALA CENTRAL MOSQUE BUNZA.
DANDI	OLD DISTRICT HEAD PALACE NEAR YAN HAYA KAMBA TOWN
FAKAI	INSIDE LG SECRETARIAT
GWANDU	LOCAL GOVERNMENT SECRETARIAT GWANDU
JEGA	LOCAL GOVERNMENT SECRETARIAT

LGA	OFFICE ADDRESS
KALGO	OPPOSITE INEC OFFICE KALGO
KOKO BESSE	INSIDE SECRETARIAT LOCAL GOVERNMENT
MAIYAMA	ALH. ABDULMUMINU HOUSE MAIYAMA G.R.A
NGASKI	LOCAL GOVERNMENT SECRETARIAT
SAKABA SHANGA	NEAR CENTRAL MOSQUE SAKABA NEAR SHANGA JUMA'AT MOSQUE
SURU	LOCAL GOVERNMENT SECRETARIAT
DANKO WASAGU	LOCAL GOVERNMENT SECRETARIAT
YAUURI	LOCAL GOVERNMENT SECRETARIAT
ZURU	ALONG G. R. A ADJACENT SAMI GOMO PRI. SCHOOL ZURU

## KOGI

ADAVI	LGA SECRETARIAT COMPLEX, OGANIMANA.
AJAOKUTA	BESIDE ADOGO POLICE STATION ADOGO.
ANKPA	3RD AVENUE OKWORI RD. NEAR CEFN CHURCH, ANKPA.
BASSA	J.Z. GUEST HOUSE INN, OGUMA,
DEKINA	JOHN SHAIBU HOUSE OPP. GAIN MICROFINANCE BANK DEKINA.
IBAJI	4 MARKET ROAD, ITODUMA, IBAJI.
IDAH	GENERAL POST OFFICE PREMISES. E GA RD, IDAH.
IGALAMELA /ODOLU	LGA SECRETARIAT, AJAKA BESIDE FORMER SECRETARIAT.
IJUMU	AYEWA QTRS, ILUPA-IYARA.
KABBA/BUNU	LGA SECRETARIAT COMPLEX, KABBA.
KOGI/KOTON-KARFI	OHIMAGE OF KONTO PALACE, KONTO-KARFE.
LOKOJA	STATE SUB-TREASURY, ADANKOLO JUNCTION, LOKOJA.

LGA	OFFICE ADDRESS
MOPAMURO	LGA SECRETARIAT, MOPA LGA SECRETARIAT COMPLEX,
OFU	ALONG LGA PRIMARY SCHOOL UKOLOCHI, UGWOLAWO.
OGORI-MAGONGO	ILE TEJU H22A, OGORI.
OKEHI	LGA SECRETARIAT COMPLEX, OBANGEDE.
OKENE	LGA SECRETARIAT COMPLEX, OGANIMANA
OLAMABORO	ANAWO'S COMPOUND, ANKPA ROAD, OKPO.
OMALA	BACK OF LGA SECRETARIAT COMPLEX, ABEJUKOLO.
YAGBA-EAST	MAKUTU ISANLU, BESIDE NPC, ISANLU.
YAGBA-WEST	BESIDE LGA SECRETARIAT COMPLEX, ODO-ERE

## KWARA

ASA	18 POST OFFICE ROAD AFON, KWARA STATE
BARUTEN	OLD SECRETARIAT BUILDING KOSUBOSU, KWARA STATE
EDU	LGA SECRETARIAT ANNEX II LAFIAGI, KWARA STATE
EKITI	OPP AMODU PETROL STATION OSI, KWARA STATE
IFELODUN	LGA SECRETARIAT, SHARE KWARA STATE
ILORIN-EAST	OLD SECRETARIAT, NEAR POLICE STATION OKE-OYI, KWARA STATE
ILORIN-SOUTH	LGA SECRETARIAT PAKE, ILORIN
ILORIN-WEST	OPP. GOVERNMENT GIRLS DAY SECONDARY SCHOOL ITA-AMON, ILORIN
IREPODUN	LGA SECRETARIAT OMU-ARAN, KWARA STATE
ISIN	OLD SECRETARIAT OWU-ISIN, KWARA STATE
KAIAMA	BEHIND S.O FILLING STATION ALONG NEW BUSSA ROAD, KAIAMA, KWARA STATE

LGA	OFFICE ADDRESS
MORO	BESIDE MORO LGA HEALTH CENTRE BODE-SAADU, KWARA STATE
OFFA	PARTY SECRETARIAT, IGBONA ROAD OFFA, KWARA STATE
OKE-ERO	LGA SECRETARIAT ILOFFA, KWARA STATE
OYUN	LGA SECRETARIAT, ILEMONA, KWARA STATE
PATIGI	CULTURAL CENTER, PATIGI, KWARA STATE

## LAGOS

AGEGE	OLD AGEGE LGA SECRETARIAT, MATERNITY, AGEGE
AJEROMI IFELODUN	AJEROMI-IFELODUN LGA SECRETARIAT, BAALE STREET AGO-HAUSA, AJEGUNLE
ALIMOSHO	ALIMOSHO LGA SECRETARIAT, IKOTUN
AMUWO ODOFIN	AMUWO-ODOFIN LGA SECRETARIAT, 41 ROAD FESTAC TOWN
APAPA	APAPA LGA SECRETARIAT, 6, BURMA ROAD, APAPA
BADAGRY	BADAGRY LGA SECRETARIAT, BADAGRY ROUNDABOUT
EPE	EPE LGA SECRETARIAT, IJEBU-ODE ROAD, EPE
ETI-OSA	ETI-OSA LGA SECRETARIAT, KINGSWAY ROAD, IKOYI
IBEJU LEKKI	IBEJU-LEKKI LGA OLD SECRETARIAT, AKODO, IBEJU LEKKI
IFAKO IJAIYE	IFAKO-IJAIYE GENERAL HOSPITAL, OFF COLLEGE ROAD, IFAKO
IKEJA	1, OBAFEMI AWOLowo WAY, IKEJA LGA SECRETARIAT
IKORODU	IKORODU LGA SECRETARIAT, T.O.S. BENSON ROAD, OPP. GENERAL HOSPITAL, IKORODU
KOSOFE	KOSOFE AREA OFFICE, OGUDU ORI-OKE
LAGOS ISLAND	1, AJELE STR, OPP. KATANGORA HOUSE, BROAD STREET, LAGOS

LGA	OFFICE ADDRESS
LAGOS MAINLAND	LAGOS MAINLAND LGA SECRETARIAT, 298, HERBERT MACAULY WAY, ADEKUNLE, YABA
MUSHIN	MUSHIN LGA SECRETARIAT, OLIYIDE STREET, OPPOSITE GENERAL HOSPITAL, MUSHIN
OJO	OLOJO DRIVE, OJO LGA SECRETARIAT
OSHODI ISOLO	OSHODI-ISOLO LGA SECRETARIAT,
SHOMOLU	SHOMOLU LGA SECRETARIAT, SHOMOLU
SURULERE	SURULERE LGA SECRETARIAT, ONILEGOGORO, SURULERE

## NASARAWA

WAMBA	ROAD SAFETY OFFICE WAMBA ROAD, AKWANGA
AWE	LOCAL GOVT. SECRETARIAT, AWE, ALONG KEKURA ROAD
N/EGGON	LOCAL GOVT SECRETARIAT, DOMA
KARU	LOCAL GOVT. SECRETARIAT, KARU
KEFFI	UNDP HALL ANG. WAJE, KEFFI
OBI	LOCAL GOVT. SECRETARIAT, OBI
KOKONA	BEHIND PHCN OFFICE GARAKO
DOMA	ALONG AREN EGGON PALACE, NAS. EGGON
LAFIA	BEHIND MATERNITY CLINIC, ROMA ROAD LAFIA
KEANA	COMPASS OFFICE, AGRIC DEPT. KEANA
NASARAWA	BESIDE EMIRS' PALACE, NASARAWA
AKWANGA	WAMBA LGC WORKS DEPT. WAMBA
TOTO	A.A. GENTLEMAN HOUSE, OPP. SAVANNAH BANK, TOTO.

## NIGER

LGA	OFFICE ADDRESS
AGAIE LGA AGAIE	G.R.A, BEHIND L.G. CHAIRMAN'S LODGE AGAIE
AGWARA LGA AGWARA	OLD SECRETARIAT, AGWARA L.G.A.
BIDA LGA BIDA	GRA, BIDA TOWN HALL BIDA LGA
BOSSO LGA MAIKUNKELE	AFTER MAIKUNKELE POLICE STATION, ALONG SECRETARIAT ROAD,
BORGU LGA NEW-BUSSA	BORGU LGA INFORMATION OFFICE, BENUE ROAD, NEW BUSSA.
CHANCHAG LGA MINNA	NIMC HEADQUARTERS, MINNA.
EDATI LGA ENAGI	EDATI LGA SECRETARIAT, ENAGI
GBAKO LGA LEMU	CLOSE TO INEC OFFICE, ZUNGERU ROAD, LEMU
GURARA LGA GAWU BABANGIDA	LG SECRETARIAT GAWU BABANGIDA
KATCHA LGA KATCHA	OPP. INEC OFFICE, KATCHA CENTRAL AREA KATCHA LGA
KONTAGORA LGA KONTAGORA	K/GORA LGA SECRETARIAT
LAPAI LGA LAPAI	SULEJA ROAD, LAPAI
LAVUN LGA KUTIGI	KUKAWA STREET KUTIGI, LAVUN LOCAL GOV'T
MAGAMA LGA NASKO	ALONG MARKET ROAD, NASKO MAGAMA LGA
MARIGA LGA BANGI	ALONG TEGINA/ KONTAGORA ROAD IN OLD KOTONTORO LG SECRETARIAT MARIGA LGA BANGI
MASHEGU LGA MASHEGU	MASHEGU LGA MASHEGU
MOKWA LGA MOKWA	ALONG LAGOS ROAD MOKWA LGA SECRETARIAT
MUNYA LGA SARKIN PAWA	OPP. CHAIRMAN HOUSE HAYA DOGO SARKIN PAWA TOWN

## LGA OFFICE ADDRESS

LGA	OFFICE ADDRESS
PAIKO LGA PAIKORO	U.K. BELLO ROAD, PAIKORO LGA
RAFI LGA KAGARA	FMR. FIRST BANK, ALONG LAGOS KADUNA ROAD, UNGUWAR SHANU KAGARA RAFI
RIJAU LGA RIJAU	WORKS & HOUSING RIJAU LG A
SHIRORO LGA KUTA	DAVID MARK ROAD, AT KUTA ROUNABOUT
SULEJA LGA SULEJA	FMR. ABU KWAKA LGA SECRETARIAT, AFTER KONTOMA BRIDGE SULEJA
TAFA LGA WUSE	MUAZU BABANGIDA SECRETARIAT, SABONWUSE, TAFA LGA
WUSHISHI LGA WUSHISHI	WUSHISHI L. GOV'T. SECRETARIAT WUSHISHI

## OGUN

ABEOKUTA NORTH	L.G.A SECRETARIAT STAFF QTRS, ARAKANGA, AKOMOJE
ABEOKUTA SOUTH	NIMC COMPUTER CENTRE, OKE-MOSAN ABEOKUTA
ADO-ODO-OTA	ADO-ODO-OTA L.G.A SECRETARIAT, OTA
EWEKORO	EWEKORO L.G.A SECRETARIAT, ITORI.
IJEBU-NORTH	IJEBU NORTH L.G.A SECRETARIAT, IJEBU IGBO.
IJEBU – NORTHEAST	NO 5, ILODU ROAD, ATAN –IJEBU.
IJEBU-ODE	IJEBU ODE L.G.A SECRETARIAT, IJEBU-ODE
IJEBU-EAST	IJEBU-EAST L.G.A SECRETARIAT, OGBERE
IKENNE	IKENNE L.G.A SECRETARIAT, IKENNE
IPOKIA	IPOKIA L.G.A SECRETARIAT, IPOKIA
IMEKO-AFON	IMEKO-AFON L.G.A SECRETARIAT, IMEKO
IFO	IFO L.G.A SECRETARIAT, IFO
OBAFEMI-OWODE	OBAFEMI- L.G.A SECRETARIAT, OWODE
ODEDA	ODEDA L.G.A SECRETARIAT, ODEDA

LGA	OFFICE ADDRESS
ODOGBOLU	ODOGBOLU L.G.A SECRETARIAT, ODOGBOLU
OGUN WATERSIDE	OGUN WATERSIDE L.G.A SECRETARIAT, ABIGI
REMO –NORTH	REMO-NORTH L.G.A SECRETARIAT, ISARA.
SAGAMU L.G.	INSIDE EWUSI PALACE , SAGAMU
YEWA NORTH	YEWA NORTH L.G.A SECRETARIAT, AYETORO.
YEWA SOUTH	YEWA SOUTH L.G.A SECRETARIAT, ILARO

## ONDO

AKOKO NE	LOCAL GOVT. SECRETARIAT IKARE
AKOKO NW	LOCAL GOVT SECRETARIAT, OKE- AGBE
AKOKO SE	LOCAL GOVT. SECRETARIAT ISUA- AKOKO
AKOKO SW	OLD LOCAL GOVT. SEC. IBAKA OKA-AKOKO
AKURE NORTH	LOCAL GOVT OFFICE, IJU
AKURE SOUTH	LOCAL GOVT. SECRETARIAT, AKURE
ESE ODO	1 BROAD STR. ACQUISITION CENTRE IGBEKEBO
IDANRE	BETTER LIFE COMPOUND, IDANRE
IFEDORE	LOCAL GOVT SECRETARIAT IGBARA- OKE
ILAJE	LOCAL GOVT SECRETARIAT IGBOKODA
ILEOLWI-OKEIGBO	LOCAL GOVT. SECRETARIAT ILE- OLUJI
IRELE	LOCAL GOVT. SECRETARIAT ODE- IRELE

LGA	OFFICE ADDRESS
ODIGBO	LOCAL GOVT. SECRETARIAT, ORE
OKITIPUPA	LGA OFFICE SEC. (LIBRARY BUILDING) OKITIPUPA
ONDO EAST	LOCAL GOVT. SECRETARIAT BOLORUNDURO
ONDO WEST	LGA OFFICE, OPP. BETTER LIFE, ORE ROAD, ONDO
OSE	LOCAL GOVERNMENT SECRETARIAT, IFON
OWO	OLD LOCAL GOVT. SEC. MAPO HALL, OWO

## OSUN

ATAKUNMOSA EAST	OPP. L/G IPERINDO
ATAKUNMOSA WEST	NRC BUILDING OSU
AYEDADE	OKE BOLA STR GBONGAN
AYEDIRE	BEHIND L/G ILE OGBO
BORIPE	OYELADE SHOPPING COMP. IDI ISAKAGBA IRAGBIJI
BOLUWADURO	OPP SAW-MILL, ALONG ILA RD. OTAN AYEGBAJU
EDE NORTH	OKEYIDI EDE
EDE SOUTH	OKE IRESI OPP. L. G, EDE
EGBEDORE	OPP. L. G AWO
EJIGBO	BLOCK 9 IGBO OWA EJIGBO
IFEDAYO	BEHIND L/G OKE ILA
ILA ORANGUN	PALACE YARD
IREWOLE	IREWOLE L. G
IFE NORTH	ODEOMU ROAD IPETUMODU
ISOKAN	KUKUNA AREA APOMU
IFE SOUTH	AKINRODOYE HOUSE ONDO RD, IFETEDO
IREPODUN	NRC PARTY SEC OJUTU , ILOBU

LGA	OFFICE ADDRESS
ILESIA WEST	NEAR OGEDENGBE SCH. OF SCIENCE, ILESIA WARD 4.
ILESIA EAST	ILESIA EAST L.G, ILESIA
IFE EAST	ENU OWA SQUARE OON'S PALACE, IFE
IFE CENTRAL	NO. 86 ADEKUNLE FAJUJI ROAD, IFE
IWO	IWO TOWN HALL
IFELODUN	OKE IROKO, IKIRUN
OLA- OLUWA	OLA-OLUWA L.G, BODEOSI
OLORUNDA	OLORUNDA L.G, IGBONA
ORIADE	ORIADE L.G, IJEBU IJESA
ODO OTIN	OYINLOLA RD, ILORIN/OFFA WAY, OKUKU
OROLU	OBADA COMPLEX, IFON-OSUN
OBOKUN	COMMUNITY LIBRARY/ MATERNITY CENTRE, OBOKUN
OSOGBO	BETTER LIFE, ISALE OSUN, OSOGBO

## OYO

AFIJO	BESIDE LOCAL GOVT. SECRETARIAT, AFIJO LOCAL GOVT., JOBELE.
AKINYELE	LOCAL GOVT. SECRETARIAT PREMISES MONIYA, OYO STATE.
ATIBA	YIDI AREA BEHIND ATIBA HEALTH CENTRE, OYO
ATISBO	OKE-ODO, TEDE
EGBEDA	FORMER SDP SECRETARIAT OLD MOTOR, ALONG NEW GBAGI ROAD, OLD IFE ROAD, IBADAN.
IBADAN NORTH	IBADAN NORTH L.G.A. SECRETARIAT, OPP. OYO STATE GOVT. HOUSE, AGODI, IBADAN.
IBADAN NORTH EAST	LOCAL GOVT. SECRETARIAT, IWO ROAD, OLD ARMY BARRACK, IBADAN.
IBADAN NORTH WEST	LOCAL GOVT. SECRETARIAT, ONIREKE, DUGBE, IBADAN.
IBADAN SOUTH EAST	LOCAL GOVT. SECRETARIAT, MAPO HILL, IBADAN.
IBADAN SOUTH WEST	LOCAL GOVT. SECRETARIAT, MOSHOOD ABIOLA WAY, RING ROAD, IBADAN.

LGA	OFFICE ADDRESS
IBARAPA CENTRAL	NPC OFFICE ABOLONKO AREA, BESIDE MEGGRASS, IGBORA.
IBARAPA EAST	L.G. SECRETARIAT COMPLEX, ERUWA.
IBARAPA NORTH	BESIDE GENERAL HOSPITAL ILUPEJU OBA AREA, AYETE, OYO STATE
IDO	OPP. IDO COMMUNITY HIGH SCH IDO
IREPO	OPP. IBA HIGH SCH., OWODE, KISI.
ISEYIN	ALH MURAINA KANGUNHAN'S HOUSE BARRACK AREA, ALONG OYO ROAD, ISEYIN.
ITESIJAJU	ALONG TOWOBOWO MARKET NEAR, IBESE PRI. SCH. OTU.
IWAJOWA	NATIONAL POPULATION OFFICE, BESIDE MOTOR PARK, IWERE-ILE, OYO STATE
KAJOLA	AYINKE HOUSE, CORNER AKE AREA, OKEHO.
LAGELU	L.G. SECRETARIAT, IYANA-OFFA, ALONG IWO LALUPON ROAD, IBADAN
OGBOMOSO NORTH	BEHIND TOWN PLANNING, OPP. OYEWUMI'S HOUSE, OGBOMOSO.
OGBOMOSO SOUTH	OKE OBADARE STREET, OGBOMOSO, OYO STATE
OGO OLUWA	FORMER NRC PARTY SECRETARIAT PREMISES, OJUTA YE ROAD, AJAAWA.
OLORUNSOGO	MURI ONIBATA'S HOUSE, IGBETI TOWN, OYO STATE.
OLUYOLE	F. M. QUARTERS, IDI-AYUNRE, OLUYOLE.
ONA-ARA	AWOTUNDE HEALTH CENTRE BUILDING, BABAREE VIA OLORUNSOGO, OFF AKANRAN ROAD, IBADAN.
OORELOPE	MOORE HEALTH CENTRE, MODEKE, IGBOHO.
ORIIRE	ALHAJI S. O. BELLO'S HOUSE, OPP. FIRST BAPTIST CHURCH, IKOYI-ILE, OYO STATE.
OYO EAST	NO. 31A, AKERELE HOUSE, APAARA, OYO
OYO WEST	ALHAJI ISHOLA T. A., HOUSE OPP. FOLA TYRES, OYO

## LGA OFFICE ADDRESS

SAKI EAST	BESIDE AGO AMODU WATER CORPORATION, ALONG L.G. SECRETARIAT ROAD.
SAKI WEST	ALHAJI TAYO HOUSE, KADARA ESTATE ILEPA, IBARUBA ROAD, SAKI.
SURULERE	BESIDE L.G. SECRETARIAT, IRESAADU.

## PLATEAU

MANGU LGA.	LGA SECRETARIAT ALONG MANGU RD.,
BASSA LGA.	LGA LOW COST HOUSING ESTATE RUKUBA,
BOKKOS LGA.	LGA SECRETARIAT BOKKOS.
JOS- EAST LGA.	OLD JOS-EAST LGA SECRETARIAT, ANGWARE.
JOS-NORTH	LGA SDP PARTY SECRETARIAT, LIBERTY DAM RD., JOS.
JOS-SOUTH LGA	OLD LGA SECRETARIAT, MARKET RD, BUKURU.
KANKE LGA	LGA SECRETARIAT KWAL
KANAM LGA.	SDP PARTY SECRETARIAT, DENGI.
LANGTANG LGA	PARTY SECRETARIAT PAJAT RD.
LANTANG-SOUTH LGA	ANGWAN CHIROMA, MABUDI.
MANGU LGA	ALONG PANKSHIN RD., LGA SECRETARIAT MANGU.
MIKANG LGA	ALONG LANGTANG RD., TUNKUS CASH OFFICE.
PANKSHIN LGA.	J.D. GOMWALK HOUSE, WUKOS RD.,
QAN PAN LGA	LGA SECRETARIAT, WALA.
RIYOM LGA	LGA OLD SECRETARIAT,
SHENDAM LGA	BEHIND YAM MARKET,
FA DAMA II WASE	LGA SECRETARIAT, OPP.

## RIVERS

ABUA/ODUAL	OLD CENTRAL SECRETARIAT AYAMA
AHOADA EAST	GOVT. ESTATE AHOADA
AHOADA WEST	COUNCIL SECRETARIAT
AKUKU-TORU	ABONNEMA GIRLS SEC. SCH.
ANDONI	COUNCIL SECRETARIAT NGO

## LGA OFFICE ADDRESS

ASARI-TORU	COUNCIL OFFICE RUGUMA
BONNY	OPPOSITE COUNCIL LODGE
DEGEMA	LOCAL GOVT. COUNCIL
ELEME	CIVIC CENTRE ELEME
EMOHUA	LOCAL GOVT. SECRETARIAT
ETCHE	COUNCIL SECRETARIAT
GOKANA	OPP. POLICE STATION KPOR
IKWERRE	COUNCIL SECRETARIAT
KHANA	7 KOR ROAD, BORI, KHANA
OBI O/AKPOR	LGA SECRETARIAT
OGBA/EGBEMA/ NDOI	LGA SECRETARIAT OMOKU
OGU/BOLO	COUNCIL PREMISES
OKRIKA	COUNCIL SECRETARIAT
OPOBO/NKORO	COUNCIL SECRETARIAT
OMUMA	COUNCIL SECRETARIAT
OYIGBO	OLD COUNCIL SECRETARIAT
PORT HARCOURT	PH CITY COUNCIL SECRETARIAT
TAI	COUNCIL SECRETARIAT

## SOKOTO

BINJI	LGA SECRETARIAT
BODINGA	LGA SECRETARIAT
DANGE SHUNI	LGA SECRETARIAT
GADA	NO. 10 GADA OPP. MARAFAN GADA TOWN
GORONYO	LGA SECRETARIAT
GUDU	LGA SECRETARIAT
GWADABAWA	BHD BELLO S/MAGORI HOUSE OPP. UNITY BANK GWD
ILLELA	KWANNI ROAD ILLELA TOWN
ISA	LGA SECRETARIAT
KEBBE	LGA SECRETARIAT
KWARE	LGA SECRETARIAT
RABAH	LGA SECRETARIAT
SABON BIRNI	SHINKAFI ROAD SABON BIRNI TOWN
SHAGARI	LGA SECRETARIAT
SILAME	LGA SECRETARIAT
SOKOTO NORTH	LGA SECRETARIAT
SOKOTO SOUTH	LGA SECRETARIAT

LGA	OFFICE ADDRESS
TAMBUWAL	LGA SECRETARIAT
TANGAZA	LGA SECRETARIAT
TURETA	LGA SECRETARIAT
WAMAKKO	LGA SECRETARIAT
WURNO	LGA SECRETARIAT
YABO	LGA SECRETARIAT

## TARABA

ARDO KOLA	LOCAL GOVERNMENT SECRETARIAT, SUNKANI
BALI	LOCAL GOVT. SECRETARIAT
DONGA	NIPOST PREMISES DONGA
GASHAKA	SABON KASUWA BEHIND VET. CLINIC SERTI
GASSOL	THE LOCAL GOVT. SECRETARIAT
IBI	LOCAL GOVT. SECRETARIAT
JALINGO	ADJ. MIN. OF FINANCE JALINGO
KARIM LAMIDO	OLD DISPENSARY OPP. LOCAL GOVT. SEC
KURMI	LOCAL GOVT. SECRETARIAT BAISSA
LAU	OLD CLINIC NEAR POST OFFICE LAU
SARDAUNA	GOVT. LODGE GEMBU
TAKUM	LOCAL GOVT. SECRETARIAT
USSA	LOCAL GOVT. SECRETARIAT, USSA
WUKARI	OLD LOCAL GOVT. SECRETARIAT WUKARI
YORRO	OPP. LOCAL GOVT. SECRETARIAT KPANTI-SAWA
ZING	OLD PARTY SECRETARIAT JAL. ROAD, ZING
STATE OFFICE	GRA EXTENSION BEHIND MINISTRY FOR WOMEN AFFAIRS, JALINGO

## YOBE

BADE	VETERINARY AREA, GASHUA
BURSARI	GOVT. QUARTERS, DAPCHI
DAMATURU	L.G. SECRETARIAT, DAMATURU
FIKA	L.G. SECRETARIAT, FIKA
FUNE	LOWCOST HOUSING, DAMAGUM

LGA	OFFICE ADDRESS
GEIDAM	EMIRS PALACE, GEIDAM
GULANI	ALONG GULANI ROAD, BARA
GUJBA	L.G. SECRETARIAT, BUNI YADI
JAKUSKO	STAFF QUARTERS, JAKUSKO
KARASUWA	L.G. SECRETARIAT, JAJI MAJI
MACHINA	EMIRS PALACE, MACHINE
NANGERE	L.G. SECRETARIAT, SABON GARI
NGURU	L.G. QUARTERS, NGURU
POTISKUM	OLD SECRETARIAT, POTISKUM
TARMUWA	L.G. SECRETARIAT, BABANGIDA
YUSUFARI	L.G. SECRETARIAT, YUSUFARI
YUNUSARI	L.G. SECRETARIAT, KANAMMA

## ZAMFARA

KAURA	KAURA NAMODA LGA SECRETARIAT, K/NAMODA
BIRNIN MAGAJI	SHIYAR GALADIMA, OPP. GENERAL HOSPITAL, B/MAGAJI
SHINKAFI	SHINKAFI LGA SECRETARIAT, SHINKAFI
ZURMI	ZURMI LGA SECRETARIAT, ZURMI
GUSAU	GANGAREN MAIGEMU, GUSAU
TSAFE	EMIR'S PALACE, TSAFE
BUNGUDU	BEHIND BUNGUDU LGA GUEST INN. NEAR LGA SECRETARIAT
MARU	HOUSE NO. 9 LGA STAFF QUARTERS. ANNEX OF MARU LGA SECRETARIAT.
MARADUN	LOW-COST HOUSING ESTATE, BEHIND LGA SECRETARIAT, MARADUN
TALATA MAFARA	TALATA MAFARA LGA SECRETARIAT, ALONG SOKOTO ROAD, T/MAFARA
BAKURA	BAKURA LGA SECRETARIAT, BAKURA
ANKA	NEW LOW-COST HOUSING ESTATE, ANKA
BUKKUYUM	HOUSE NO.4 LOWCOST HOUSING ESTATE, BUKKUYUM.
GUMMI	SHIYAR NASARAWA AREA, GUMMI

# Is he truly who he says he is?

*...we will tell you!*



- Providing assured identity  
*Established by Act No. 23 of 2007*

## **...very soon**

- ❖ No more Multiple or Duplicate Identities;
- ❖ No more Ghost Identities;
- ❖ Simplifies KYC (Know Your Customer);
- ❖ Enables you to assert your identity anytime, anywhere.

**...it's a Game Changer: Enrol once and be identified for life.**



# Can you identify one from the other?

**...yes we can, its our job!**



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- ◆ No more Multiple or Duplicate Identities;
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